ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY

Exempt Organization Tax Returns
For the period ended December 31, 2014

Public Inspection Copy

AMENDED

PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Information about Form 990 and its instructions is at www.irs.gov/form990.

AF	or the	e 2014 calendar year, or tax year beginning and	ending	en and a sur law e coop yet the coop					
Во	Check if	C Name of organization		D Employer identifi	cation number				
	∏Addre	ASSOCIATION OF THE GRADUATES OF THE							
	chang Name	UNITED STATES MILITARY ACADEMY							
	chang ∏Initial			14-1260763					
	lreturn Final	Number and street (or P.O. box if mail is not delivered to street address) BLDG 698, HERBERT HALL, MILLS RD	Room/suite	E Telephone number 845-446-1500					
	√return, termin ated			G Gross receipts \$ 192,733,500.					
X	Amen			H(a) Is this a group re		300.			
	Applic				r subordinates? Yes X No				
	pendir	SAME AS C ABOVE		H(b) Are all subordinates in					
I T	ax-exe	empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) c	or 527		list. (see instructi				
		e: WWW.WESTPOINTAOG.ORG		H(c) Group exemption		0110)			
K F	orm of	organization: X Corporation	L Year	of formation: 1869		nicile: NY			
Pa	art I	Summary			<u> </u>				
o	1	Briefly describe the organization's mission or most significant activities: ${ m {f FURTH}}$	HERING	THE IDEALS	AND				
& Governance		WELFARE OF THE USMA AND SUPPORTING AND SE							
ern		Check this box 🕨 📖 if the organization discontinued its operations or dispos	sed of more	than 25% of its net as	ssets.				
Sov				3		16			
Activities & (Number of independent voting members of the governing body (Part VI, line 1b)				15			
	5	Total number of individuals employed in calendar year 2014 (Part V, line 2a)		5		119			
	6	Total number of volunteers (estimate if necessary)		6		108			
Ac		Total unrelated business revenue from Part VIII, column (C), line 12			547,	750.			
-	b	Net unrelated business taxable income from Form 990-T, line 34	······			0.			
Revenue	,	Contributions and grants (Dort VIII line 11)	-	Prior Year	Current Ye				
		Contributions and grants (Part VIII, line 1h)		42,981,943.	40,673,				
		Program service revenue (Part VIII, line 2g)		1,706,931.	2,334,				
Re		Investment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		7,224,456. 1,496,238.	9,483,				
	12000000 N	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		53,409,568.	1,331, 53,822,				
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		15,330,023.	23,739,				
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	23,133,	0.			
S		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		6,622,196.	7,498,				
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)		610,698.		476.			
bei		Total fundraising expenses (Part IX, column (D), line 25) 5,757,32		010,000	311,	170.			
ũ		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		6,288,743.	5,980,	749.			
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		28,851,660.					
	19	Revenue less expenses. Subtract line 18 from line 12		24,557,908.	16,091,				
Net Assets or Fund Balances				ginning of Current Year	End of Yea				
alar	20	Total assets (Part X, line 16)	3	39,967,439.	369,850,	227.			
nd B	21	Total liabilities (Part X, line 26)		12,815,649.	23,350,	715.			
		Net assets or fund balances. Subtract line 21 from line 20	3	27,151,790.	346,499,	512.			
	ırt II	Signature Block			1				
		ties of perjury, I declare that I have examined this return, including accompanying schedules			knowledge and be	lief, it is			
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wh	ich preparer	has any knowledge.	Hr				
<u>۰</u> :		Signature of officer		Date	\(\)				
Sigr				Date					
Here	е	CARL P. MOCCIA, VP/CFO Type or print name and title							
		Print/Type preparer's name Preparer's signature	D	ate / Check	PTIN				
Paid		JULIUS GREEN, CPA	9	111/15 if self-employ		93			
Prep		Firm's name BAKER TILLY VIRCHOW KRAUSE, LLP		Firm's EIN	39-08599				
	Only	Firm's address 1650 MARKET STREET, SUITE 4500		THITISCH	00000				
	27/7	PHILADELPHIA, PA 19103		Phone no. (2	15) 972-0	701			
Mav	the IF	S discuss this return with the preparer shown above? (see instructions)	900/4/2004 (27 Novama 10 Novama		X Ves	No			

Form	1 990 (2014) UNITED STATES MILITARY ACADEMY	14-1260763	Page 2
	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		
1	Briefly describe the organization's mission:		
	THE ASSOCIATION IS AN ORGANIZATION DEDICATED TO FURTH	ERING THE IDEA	LS
	AND PROMOTING THE WELFARE OF THE UNITED STATES MILITA	RY ACADEMY AND	
	SERVING ITS GRADUATES.		
2	Did the organization undertake any significant program services during the year which were not listed on		
_	the prior Form 990 or 990-EZ?	Ves	X No
	If "Yes," describe these new services on Schedule O.		140
3	Did the organization cease conducting, or make significant changes in how it conducts, any program service	cos2	X No
3		Jes ? L 1es	LZZ INO
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program service		
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to	others, the total expenses,	and
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$ 24,770,570. including grants of \$ 23,739,917.))
	FUNDRAISING, EDUCATIONAL AND HISTORICAL: PROVIDES THE		
	NECESSARY TO ENCOURAGE AND SECURE PRIVATE FINANCIAL S		
	<u> </u>	RGIN OF	
	EXCELLENCE". THE MARGIN OF EXCELLENCE PROVIDES AN AR		
	OPPORTUNITIES THAT ADD RICHNESS TO THE CADET EXPERIEN		
	PREPARES THEM TO BE THE BROAD-MINDED, ETHICAL LEADERS	UPON WHOM WE	ALL
	DEPEND. EDUCATIONAL AND HISTORICAL COMPRISES ACTIVIT	IES FOR THE	
	DISSEMINATION OF INFORMATION ON THE HISTORY, OBJECTIV	ES AND METHODS	OF
	THE UNITED STATES MILITARY ACADEMY TO INCLUDE THE ENC	OURAGEMENT OF	THE
	STUDY OF MILITARY SCIENCE AND LEADERSHIP AND TO ENHAN		
	THE UNITED STATES MILITARY ACADEMY.		
4b	(Code:) (Expenses \$ 2,942,663 • including grants of \$) (I	Revenue \$ 2,787,	895.
	ALUMNI SERVICES: ENCOMPASSES ACTIVITIES AND SERVICES	·	,
	GRADUATES INCLUDING THE MAINTENANCE OF DETAILED BIOGR		
	HISTORICAL RECORDS ON GRADUATES OF THE UNITED STATES		MV
	AND INCLUDES THE OPERATIONS OF THE GIFT SHOP.		
	THE INCLUDED THE CLERKITORY OF THE CITY BROTT		
	010.000	0.5.5	0.70
4c			<u>978.</u>)
	PUBLICATIONS: DISSEMINATES INFORMATION ON THE HISTORY		
	OBJECTIVES AND METHODS OF THE UNITED STATES MILITARY	ACADEMY THROUG	H
	VARIOUS PUBLICATIONS.		
	Other programme continue (Decembe in Calculate C.)		
4d	,	•	
	(Expenses \$ including grants of \$) (Revenue \$)	
<u>4e</u>	Total program service expenses ▶ 28,626,071.		

432002 11-07-14

Page 3 Part IV | Checklist of Required Schedules Yes No 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? Х If "Yes," complete Schedule A 1 X Is the organization required to complete Schedule B, Schedule of Contributors? 2 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for Х public office? If "Yes," complete Schedule C, Part I 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect X during the tax year? If "Yes," complete Schedule C, Part II 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or Х similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to X provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 Did the organization receive or hold a conservation easement, including easements to preserve open space. Х the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete X 8 Schedule D, Part III 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV Х 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 Х 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D. Х Part VI 11a b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total Х assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total Х assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX Х X e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete Х Schedule D, Parts XI and XII 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? Х If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b X Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 X 14a Did the organization maintain an office, employees, or agents outside of the United States? b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Х 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any Х foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to Х or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, 17 Х 17 column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines Х 1c and 8a? If "Yes," complete Schedule G, Part II 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," Х complete Schedule G, Part III X 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

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ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY

Form 990 (2014)

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			.,,
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,		37	
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation		v	
	contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations?	l		₩.
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			x
	Schedule N, Part II	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		Х	
•	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Λ	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			v
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	05:		
20	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	0.0		Х
27	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		
37		37		х
20	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	31		
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	х	
	Hotel All Form 550 file is alle required to complete ochedule C	1 30		

Form **990** (2014)

14-1260763

| Part V | Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 119			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	<u> </u>	
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b	Х	<u> </u>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country: ►			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			77
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5с		<u> </u>
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			v
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	_	v	
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Λ	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			х
	to file Form 8282?	7c		$\stackrel{\Lambda}{=}$
	If "Yes," indicate the number of Forms 8282 filed during the year	7-		Х
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	/!!		
0	sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		Form	990	(2014)

UNITED STATES MILITARY ACADEMY 14-1260763

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI					X				
Sec	tion A. Governing Body and Management									
					Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	16							
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		1.5							
b	Enter the number of voting members included in line 1a, above, who are independent	1b	15							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship					37				
	officer, director, trustee, or key employee?			2		<u> </u>				
3	Did the organization delegate control over management duties customarily performed by or under the					37				
	of officers, directors, or trustees, or key employees to a management company or other person?			<u>3</u>		X				
4	3 7 3 3 3 1									
	5 Did the organization become aware during the year of a significant diversion of the organization's assets?									
6	Did the organization have members or stockholders?			6	X					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a				37					
_	more members of the governing body?			7a	Х					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s		*		v					
_	persons other than the governing body?			7b	Х					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the ye				v					
	The governing body?			8a	X					
b	Each committee with authority to act on behalf of the governing body?			8b						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be real					v				
800	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		X				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal R	evenu	e Code.)			<u> </u>				
40-	Did the course in the second s			40-	Yes	No X				
	Did the organization have local chapters, branches, or affiliates?			10a						
D	If "Yes," did the organization have written policies and procedures governing the activities of such c			10b						
44-	and branches to ensure their operations are consistent with the organization's exempt purposes?									
	1a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?									
	b Describe in Schedule O the process, if any, used by the organization to review this Form 990.									
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise		flicte?	12a 12b	X					
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y			120	- 22					
С				12c	Х					
12	in Schedule O how this was done			13	X					
13 14	Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy?			14	X					
15	Did the process for determining compensation of the following persons include a review and approv			14	71					
13	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	•	паерепаеті							
•	The organization's CEO, Executive Director, or top management official			15a	Х					
	Other officers or key employees of the organization			15b	X					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			100						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment v	vith a							
. - u	taxable entity during the year?			16a		Х				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation									
-	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic									
	exempt status with respect to such arrangements?			16b						
Sec	tion C. Disclosure			100						
17	List the states with which a copy of this Form 990 is required to be filed ▶AL , AK , CA , CO , E	II,I	L,KS,KY,ME	, MD	, MA	,MI				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-					-				
	for public inspection. Indicate how you made these available. Check all that apply.	, _ 55	(-/(-/- 5))							
	X Own website X Another's website X Upon request Other (explain	in Sc	hedule O)							
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, co		,	d finan	cial					
	statements available to the public during the tax year.		p = = , , car							
20	State the name, address, and telephone number of the person who possesses the organization's bo	oks a	nd records:							
-	CARL P. MOCCIA, VP/CFO - 845-446-1500		···•							
		NY	10996							
422006	SEE SCHEDULE O FOR FULL LIST OF STATES			Form	aan	(2014)				

Form 990 (2014) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)		(C)					(D)	(E)	(F)
Name and Title	Average		Position (do not check more than one					Reportable	Reportable	Estimated
	hours per	box	, unle cer an	ss pe ıd a d	rson i irecto	is bot or/trus	h an tee)	compensation	compensation	amount of
	week (list any	rot					Ė	from the	from related organizations	other compensation
	hours for	Individual trustee or director				p		organization	(W-2/1099-MISC)	from the
	related	tee or	ıstee			Highest compensated employee		(W-2/1099-MISC)	,	organization
	organizations	Itrus	nal tru		oyee	ompe				and related
	below	vidua	Institutional trustee	cer	Key employee	hest c	Former			organizations
	line)	Indi	Inst	Officer	Key	Hig	윤			
(1) LARRY R. JORDAN	12.00									
CHAIRMAN		Х		Х				0.	0.	0.
(2) ELLEN W. HOULIHAN	12.00							_	_	_
VICE CHAIRMAN		Х		Х				0.	0.	0.
(3) HERMAN E. BULLS	7.00									
DIRECTOR		Х						0.	0.	0.
(4) STANLEY J. SHIPLEY	7.00									
DIRECTOR		Х						0.	0.	0.
(5) DARCY G. ANDERSON	7.00									
DIRECTOR		Х						0.	0.	0.
(6) JOHN M. ROBB	7.00									
DIRECTOR		Х						0.	0.	0.
(7) JOSEPH E. DEFRANCISCO	7.00									
DIRECTOR		Х						0.	0.	0.
(8) GEORGE H. GILMORE, JR.	7.00									
DIRECTOR		Х						0.	0.	0.
(9) LAWRENCE R. ADAIR	7.00									
DIRECTOR		Х						0.	0.	0.
(10) JEFFREY A. SORENSON	7.00									
DIRECTOR		Х						0.	0.	0.
(11) WILLIAM D. ROGERS	7.00									
DIRECTOR		Х						0.	0.	0.
(12) CLYDE A. SELLECK	7.00									
DIRECTOR		Х						0.	0.	0.
(13) JOHN H. NORTHROP	7.00									
DIRECTOR		Х						0.	0.	0.
(14) FRANK B. JANOSKI	7.00									
DIRECTOR		х						0.	0.	0.
(15) KIM M. CAMPBELL	7.00									
DIRECTOR		х						0.	0.	0.
(16) JAMES Z. WARTSKI	7.00									
DIRECTOR		х						0.	0.	0.
(17) ROBERT L. MCCLURE	40.00					t				
PRESIDENT & CEO		1		х				286,917.	0.	20,014.
432007 11-07-14							_			Form 990 (2014)

Form 990 (2014) UNITED STATES MILITARY ACADEMY 14-1260763 Page 8											
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)											
(B)				(C)			(D)	(E)	(F)		
Average	(do					one	Reportable	Reportable	Esti	mate	d
	box	, unle	ss pe	person is both an		h an	compensation	compensation	amount of		of
1	_	cer an	a a a	recto	r/trus	itee)	from	from related			
, ,	recto								•		
1	or d	ee			sated			(W-2/1099-MISC)			
1	rustee	trust		ee	ubeu		(88-2/1099-181130)		•		
below	dual t	ıtiona	L	nploy	st cor	 					
line)	Indivi	Institu	Office	(ey er	Highe emplo	Forme			3		
40.00											
			Х				181,563.	0.	29	,56	59.
40.00											
			Х				199,321.	0.	2	, 4	<u>41.</u>
40.00											
			Х				128,647.	0.	11	, 38	33.
40.00								_		_	
				X			235,888.	0.	27	, 24	<u> 49.</u>
40.00								_			
					Х		201,538.	0.			0.
40.00								_			
					Х		126,740.	0.	10	,1:	19 .
40.00								_		_	
					Х		119,871.	0.	18	,66	58.
40.00								_			
					Х		107,452.	0.	13	, 8	58.
40.00									_		
					X				8	, 2:	19.
						ightharpoons			141	, 52	
II, Section A									4 4 4		0.
									141	, 5	<u> 20.</u>
not limited to th	ose	liste	ed al	bove	e) wh	no re	eceived more than \$100	,000 of reportable			1.0
									Т.		10
								г		res	No
			y er	nplo	yee,	, or	highest compensated e	mployee on			v
	(B) Average hours per week (list any hours for related organizations below line) 40.00 40.00 40.00 40.00 40.00	(do box offin (do box offin (list any hours for related organizations below line) 40.00 40.00 40.00 40.00 40.00	Average hours per week (list any hours for related organizations below line) 40.00 40.00 40.00 40.00 40.00	(B) Average hours per week (list any hours for related organizations below line) 40.00 40.00 40.00 40.00 40.00 40.00	(B) Average hours per week (list any hours for related organizations below line) 40.00 40.00 40.00 40.00 40.00 40.00	Stees, Key Employees, and Highe (B) Average hours per week (list any hours for related organizations below line) 40.00 40.00 X A A A A A A A A A A A A	Stees, Key Employees, and Highest C (B) Average hours per week (list any hours for related organizations below line) 40.00 X Another individual and a directory frustee) Another individual and a directory frustee	Stees, Key Employees, and Highest Compensated Employees, (B) Average hours per week (list any hours for related organizations below line) 40.00 X 181,563. 40.00 X 199,321. 40.00 X 128,647. 40.00 X 235,888. 40.00 X 107,452. 40.00 X 100 X 100 Reportable compensation from the organization (W-2/1099-MISC) X 181,563. 199,321. 128,647. 128,740. 40.00 X 107,452. 40.00 X 107,452. 108,9467. 109,0467.	Co Co Co Reportable Compensated Employees (continued) (E) Reportable Compensation From Information Informa	Stees, Key Employees, and Highest Compensated Employees (continued) Composition	Stees, Key Employees, and Highest Compensated Employees (continued) C

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
PETRA CONSTRUCTION SERVICES LLC, 326 NORTH	GONGERDIGETON	1 272 255
	CONSTRUCTION	1,278,055.
CARRIER MAUSOLEUMS CONSTRUCTION USA, 1730		
	CONSTRUCTION	723,770.
ADVANTAGE PLUS CONSULTING		
P.O. BOX 746, WEST CALDWELL, NJ 07006	PHONE-A-THON	511,476.
ELM PRESS		_
16 TREMCO DRIVE, TERRYVILLE, CT 06786	PRINTING AND MAILING	324,115.
IRON SWORD ENTERPRISES LLC		_
2359 NYS ROUTE 300, WALLKILL, NY 12589	CONSTRUCTION	289,123.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	
\$100,000 of compensation from the organization > 25		

Form **990** (2014)

Part VIII Statement of Revenue

		Check if Schedule O cont.	ains a respons	se or note to any lin	e in this Part VIII			
			'	Í	(A)	(B)	(C)	(D)
					Total revenue	Related or exempt function	Unrelated business	Revenue excluded from tax under
						revenue	revenue	sections 512 - 514
ts	1 a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues						
Ğ,		Fundraising events						
ifts ar A		d Related organizations	······					
s, G mila		Government grants (contribut	······					
Sil		All other contributions, gifts, gran	· -					
her	•	similar amounts not included above		40,673,658.				
oğ	,	Noncash contributions included in lines		7,117,411.				
Sor		Total. Add lines 1a-1f			40,673,658.			
<u> </u>		Total Add intes 1a 11		Business Code				
o	2 =	ALUMNI EVENTS		900099	958,951.	958,951.		
vic.		ALUMNI SERVICES	561520	732,988.		37,196.		
Program Service Revenue	`	CREDIT CARD PROCESSING	& OTHER	900099	312,033.	312,033.	,	
E S	,	PUBLICATION SALES		511190	257,978.	42,306.	215,672.	
Be		SPONSORSHIPS		900099	72,500.	72,500.	220,072.	
Pro		All other program service reve	NO. IO		72,000.	72,000.		
		Total. Add lines 2a-2f			2,334,450.			
_	3	Investment income (including			2,331,130.			
	3				3,122,079.		294,882.	2,827,197.
	4	other similar amounts)			3,122,073.		231,002.	2,027,137.
	5			· .	619,907.			619,907.
	3	Royalties	(i) Real		015,507.			013,307.
	6 -	Cross rents	(i) Real	(ii) Personal				
		Gross rents						
		Less: rental expenses						
		Rental income or (loss)						
		Net rental income or (loss)						
	/ 6	Gross amount from sales of	(i) Securities	'				
		•	144,429,49	7				
	Ľ	Less: cost or other basis	120 060 26	,				
		and sales expenses	6 361 13	2				
		Gain or (loss)			6,361,133.			6,361,133.
		Net gain or (loss)		····	0,301,133.			0,301,133.
ine	8 8	Gross income from fundraising						
Other Reven		including \$ contributions reported on line	of					
Re		•	,					
her		Part IV, line 18						
ŏ		Less: direct expenses						
		Net income or (loss) from fund		··········· >				
	9 8	Gross income from gaming ac						
	L	Part IV, line 19						
		Less: direct expenses Net income or (loss) from game						
	10 2	a Gross sales of inventory, less		1 553 909				
		and allowances						
		Less: cost of goods sold			711 /23	711 423		
		Net income or (loss) from sale			711,423.	711,423.		
	44 -	Miscellaneous Revenu	E	Business Code				
	11 a			-				
	t .			-				
				-				
		d All other revenue						
		Total rayanua See instructions			53 822 650	2 703 005	5/7 750	9 808 237
43200 11-07	12	Total revenue. See instructions.		>	53,822,650.	2,793,005.	547,750.	9,808,237. Form 990 (2014)
11-07	-14							1'01111 330 (2014)

	\ \-	ES MILITARY	ACADEMY	14-12	260763 Page 10
	rt IX Statement of Functional Expens			(4)	
Secti	ion 501(c)(3) and 501(c)(4) organizations must con				
	Check if Schedule O contains a respons	nse or note to any line in	this Part IX	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations	22 004 612	22 004 612		
	and domestic governments. See Part IV, line 21	22,984,612.	22,984,612.		
2	Grants and other assistance to domestic	711,621.	711,621.		
_	individuals. See Part IV, line 22	/11,021.	/11,021•		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign	43,684.	43,684.		
4	individuals. See Part IV, lines 15 and 16 Benefits paid to or for members	45,004.	43,004.		
4 5	Compensation of current officers, directors,				
3	trustees, and key employees	1,122,993.	140,030.	465,479.	517,484
6	Compensation not included above, to disqualified	1/122/3330	110,0300	103/1/30	31,,101
U	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,278,532.	1,420,253.	1,280,062.	2,578,217
8	Pension plan accruals and contributions (include	0,2:0,002:	_,		
•	section 401(k) and 403(b) employer contributions)	246,676.	57,440.	63,644.	125,592
9	Other employee benefits	338,420.	99,435.	55,709.	183,276
10	Payroll taxes	512,247.	138,029.	128,107.	246,111
11	Fees for services (non-employees):		·		•
	Management	11,539.			11,539
	Legal	473,474.	2,776.	431,818.	38,880
	Accounting	36,675.		35,278.	1,397
	Lobbying				
е	Professional fundraising services. See Part IV, line 17	511,476.			511,476
f	Investment management fees	212,913.		212,913.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	340,441.	19,707.	134,518.	186,216
12	Advertising and promotion	19,997.	15,047.	1,485.	3,465
13	Office expenses	1,103,287.	376,515.	193,095.	533,677
14	Information technology	381,319.	87,738.	235,146.	58,435
15	Royalties				
16	Occupancy	101,537.	20,716.	80,821.	
17	Travel	71,897.	22,619.	48,103.	1,175
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	1 404 551	1 000 460	110 200	006 600
19	Conferences, conventions, and meetings	1,404,551.	1,078,462.	119,390.	206,699
20	Interest				
21	Payments to affiliates	260 252	4 021	255 221	
22	Depreciation, depletion, and amortization	260,252. 53,744.	4,931.	255,321. 53,744.	
23	Insurance	33,744.		33,744.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	REIMBURSED COSTS	950,877.	950,877.		
b	DONOR CULTIVATION	346,353.	7,995.	4,040.	334,318
С	PUBLICATION PRINT/MAIL	116,931.	116,931.		
d	STATE UBI TAX	250.		250.	
е	All other expenses	94,712.	326,653.	-451,304.	219,363
25	Total functional expenses. Add lines 1 through 24e	37,731,010.	28,626,071.	3,347,619.	5,757,320

Check here

Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

if following SOP 98-2 (ASC 958-720)

Form 990 (2014)

Part X | Balance Sheet

Part X	Balance Sheet					
	Check if Schedule O contains a response or note	to an	y line in this Part X			
				(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing			7,456,657.	1	9,635,161.
2	Savings and temporary cash investments		2			
3	Pledges and grants receivable, net	28,250,562.	3	26,113,011.		
4	Accounts receivable, net		54,938.	4	12,497	
5	Loans and other receivables from current and for					
	trustees, key employees, and highest compensat	ted en	nployees. Complete			
	Part II of Schedule L				5	
6	Loans and other receivables from other disqualifi					
	section 4958(f)(1)), persons described in section	4958(c)(3)(B), and contributing			
	employers and sponsoring organizations of section		_			
छ	employees' beneficiary organizations (see instr).		6			
Assets	Notes and loans receivable, net				7	
۶ ۴	Inventories for sale or use			368,064.	8	364,872
9	B			174,777.	9	213,323
10 a	Land, buildings, and equipment: cost or other					
	basis. Complete Part VI of Schedule D	10a	10,980,319.			
l b		10b	5,317,877.	5,025,217.	10c	5,662,442
11	Investments - publicly traded securities	227,990,208.	11	251,794,586		
12	Investments - other securities. See Part IV, line 1			39,951,660.	12	48,315,012
13	Investments - program-related. See Part IV, line 1	1			13	
14	Intangible assets		14			
15	Other assets. See Part IV, line 11	30,695,356.	15	27,739,323		
16	Total assets. Add lines 1 through 15 (must equa			339,967,439.	16	369,850,227
17	Accounts payable and accrued expenses			1,114,553.	17	1,962,252
18	Grants payable	1,751,357.	18	11,764,837		
19	Deferred revenue			3,171,882.	19	2,901,028
20	Tax-exempt bond liabilities				20	
21	Escrow or custodial account liability. Complete P				21	
ဖ္မ 22	Loans and other payables to current and former	office	s, directors, trustees,			
≝	key employees, highest compensated employees	s, and	disqualified persons.			
Liabilities 22	Complete Part II of Schedule L				22	
ے ₂₃	Secured mortgages and notes payable to unrelate	ted thi	rd parties		23	
24	Unsecured notes and loans payable to unrelated	third	parties		24	
25	Other liabilities (including federal income tax, pay	ables	to related third			
	parties, and other liabilities not included on lines	17-24	. Complete Part X of	6 555 655		6 500 500
	Schedule D			6,777,857.	25	6,722,598
26	Total liabilities. Add lines 17 through 25			12,815,649.	26	23,350,715
	Organizations that follow SFAS 117 (ASC 958)		ck here ▶ 🔼 and			
Ses	complete lines 27 through 29, and lines 33 and			00 000 000		00 550 640
E 27	Unrestricted net assets			27,023,997.	27	29,770,642
B 28	Temporarily restricted net assets	173,865,397.	28	177,491,735		
면 29				126,262,396.	29	139,237,135
로	Organizations that do not follow SFAS 117 (AS	SC 958	B), check here ▶∟			
Net Assets or Fund Balances 22 8 29 30 31 32 32 32 32 32 32 32 32 32 32 32 32 32	and complete lines 30 through 34.					
8 30	Capital stock or trust principal, or current funds				30	
ğ 31	Paid-in or capital surplus, or land, building, or equ				31	
32	Retained earnings, endowment, accumulated inc			200 151 502	32	246 400 510
_ 33	Total net assets or fund balances	327,151,790.	33	346,499,512		
34	Total liabilities and net assets/fund balances			339,967,439.	34	369,850,227.

Form **990** (2014)

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1				50.
2	Total expenses (must equal Part IX, column (A), line 25)	2				10.
3	Revenue less expenses. Subtract line 2 from line 1	3				40.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	327			
5	Net unrealized gains (losses) on investments	5	2	<u>,70</u>	9,6	44.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9		54	6,4	38.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	346	, 49	9,5	12.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
			_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,				
	consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit	t			
	Act and OMB Circular A-133?			За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit	. [
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b		
				Form	990	(2014)

432012 11-07-14

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY

Employer identification number 14-1260763

Pa	rt I	T I Reason for Public Charity Status (All organizations must complete this part.) See instructions.							
The	organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)								
1		A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).							
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)							
3		A hospital or a cooperative		•	ection 170	(b)(1)(A)(ii	i).		
4		A medical research organiz					-	the hospital's name.	
		city, and state:	·					,	
5		An organization operated for	or the benefit of a co	llege or university owner	d or opera	ted by a g	overnmental unit describ	ped in	
_		section 170(b)(1)(A)(iv). (C		,		, 3			
6		A federal, state, or local gov	•	nental unit described in	section 17	70(b)(1)(A)	(v).		
	X	An organization that norma	-					public described in	
•		section 170(b)(1)(A)(vi). (C	•	artial part of its support	nom a gov	orrintoritai	anic or nom the general	pasile accombed in	
8		A community trust describe		(1)(Δ)(vi) (Complete Par	+ 11 \				
9	一	An organization that norma				contribution	one membership fees a	and arose receipts from	
,		activities related to its exen	•	•	-				
		income and unrelated busin	-	•				•	
		See section 509(a)(2). (Cor		(less section of reax) if	OIII DUSIIIC	sses acqu	illed by the organization	arter durie 30, 1973.	
10		An organization organized a	•	ively to test for public es	afaty Saa	saction 50	10(a)(A)		
11	一	An organization organized a	•	•	•			nurnoses of one or	
••		more publicly supported or	•	•	-		· · · · · · · · · · · · · · · · · · ·		
		lines 11a through 11d that	~					DIECK THE DOX III	
_		Type I. A supporting orga				•		, aivina	
а		the supported organization	•	•					
		organization. You must o			a majomy	or tine direc	ciois of trustees of the s	supporting	
h		¬ ~	•		tion with it	o cupport	ad arganization(s) by he	wing	
b	L		•					-	
		control or management o			arrie perso	טווס נוומנ טנ	ontrol of manage the sup	pported	
_		organization(s). You mus			in connoc	tion with	and functionally integrat	ad with	
C							• •	ea with,	
		its supported organization							
d			= ::						
		that is not functionally int	-		•			iveriess	
_		requirement (see instruct	•	- ·					
е		☐ Check this box if the orga					ттурет, туреті, туретіі		
	Enta	functionally integrated, or							
١ ~		er the number of supported of vide the following information							
9		i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the o	rganization	(v) Amount of monetary	(vi) Amount of	
		organization		(described on lines 1-9	listed i	n your	support (see	other support (see	
				above or IRC section	Yes	No	Instructions)	Instructions)	
				(see instructions))	1.00	-110			
					1				
Tota									

LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ. 432021 09-17-14

Schedule A (Form 990 or 990-EZ) 2014 UNITED STATES MILITARY ACADEMY

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support	7.		,			
Cale	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Gifts, grants, contributions, and	` ,	` '	. ,	`,	` ,	.,
	membership fees received. (Do not						
	include any "unusual grants.")	34,749,738.	36,185,601.	47,719,258.	42,981,943.	40,673,658.	202,310,198.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	34,749,738.	36,185,601.	47,719,258.	42,981,943.	40,673,658.	202,310,198.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						14,779,368.
	Public support. Subtract line 5 from line 4.						187,530,830.
	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Amounts from line 4	34,749,738.	36,185,601.	47,719,258.	42,981,943.	40,673,658.	202,310,198.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	4,288,650.	3,993,839.	3,372,319.	3,287,146.	3,447,104.	18,389,058.
9	Net income from unrelated business						
	activities, whether or not the					202 202	202 202
	business is regularly carried on					293,203.	293,203.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						000 000 450
	Total support. Add lines 7 through 10		,			16	,038,798.
12	'						,030,730.
13	First five years. If the Form 990 is for				-		. □
Sec	organization, check this box and storection C. Computation of Publ		rcentage				<u></u>
	Public support percentage for 2014 (<u>~</u>	olumn (f))		14	84.86 %
	Public support percentage from 2013					15	85.64 %
	33 1/3% support test - 2014. If the o						
	stop here. The organization qualifies	· ·		,		,	
b							
_	b 33 1/3% support test - 2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac	•					•
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances tes						
	more, and if the organization meets the	-					
	organization meets the "facts-and-circ						>
18	Private foundation. If the organization						s
	<u> </u>		· · · · · · · · · · · · · · · · · · ·			dula A (Earm 000	

Schedule A (Form 990 or 990-EZ) 2014

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	siow, picase com	proto r ure m.				
	endar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and		, ,	. ,	, ,	, ,	,,
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
•	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support				,	i	
	endar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Amounts from line 6						
10	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ŀ	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
"	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
10	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
40	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)				<u> </u>	504()(0)	<u> </u>
14	First five years. If the Form 990 is for	· ·			•	. , . ,	
<u> </u>	check this box and stop here ction C. Computation of Publ						P
	Public support percentage for 2014 (I			acluma (fl)		15	
	Public support percentage from 2013					16	<u>%</u> %
	ction D. Computation of Inves					1 10 1	70
17						17	%
	Investment income percentage from 2					18	
	a 33 1/3% support tests - 2014. If the						
.50	more than 33 1/3%, check this box a						
ŀ	33 1/3% support tests - 2013. If the						
•	line 18 is not more than 33 1/3%, che	•			•	•	
20	Private foundation. If the organization			•		•	

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI. including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in

Part VI.

- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
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	3b		
	3с		
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	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
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n 99	90 or 99	0-EZ)	2014

-	Same of the second seco		- 10	.g o o
Pa	rt IV Supporting Organizations _(continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)	44		
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in part VI.	11c		
360	ation b. Type i Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to		162	NO
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in part y how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	•		
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	etion C. Type II Supporting Organizations	_		
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax			
	year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year(see instructions):			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2 a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

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of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on	Nov. 20, 1970. See instr i	uctions. All
	other Type III non-functionally integrated supporting organizations must c	omplete Se	ctions A through E.	
Sacti	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year
<u> </u>	on A - Adjusted Net Income		(A) FIIOI Teal	(optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by .035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
Section	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	Illy-integrate	ed Type III supporting ord	anization (see

Schedule A (Form 990 or 990-EZ) 2014

instructions).

Schedule A (Form 990 or 990-EZ) 2014 UNITED STATES MILITARY ACADEMY

Par	TV │ Type III Non-Functionally Integrated 509	9(a)(3) Supporting Org	anizations _(continued)	
Secti	ion D - Distributions		<u> </u>	Current Year
1	Amounts paid to supported organizations to accomplish ex			
2	Amounts paid to perform activity that directly furthers exem			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpos	ses of supported organization	ns	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is responsive	Э	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
		(i)	(ii)	(iii)
Sacti	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions	Distributable
Jecu	on E - Distribution Anocations (see instructions)		Pre-2014	Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014:			
а				
b				
С				
d				
	From 2013			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2014 distributable amount			
i	Carryover from 2009 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2014 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
	Applied to 2014 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2014, if			
	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2014. Subtract lines 3h			
	and 4b from line 1 (if amount greater than zero, see			
_	instructions).			
7	Excess distributions carryover to 2015. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
<u>а</u>				
b				
<u> </u>	5 (0010			
	Excess from 2013			
е	Excess from 2014			

Schedule A (Form 990 or 990-EZ) 2014

ASSOCIATION OF THE GRADUATES OF THE

Schedule A	(Form 990 or 990-E	Z) 2014 UNITEI) STATES	MILITARY	ACADEMY	14-1260763 Page 8
Part VI	Supplemental	Information. Pr	ovide the explar	nations required b	y Part II, line 10; Pa	art II, line 17a or 17b; and Part III, line 12.
	Also complete this	s part for any addition	nal information.	(See instructions)		
	•	. ,		,		

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
 ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 ·

OMB No. 1545-0047

Name of the organization

ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY

Employer identification number

14-1260763

Organization type (check one):					
Filers of	:	Section:			
Form 99	0 or 990-EZ	$\overline{\mathbf{X}}$ 501(c)(3) (enter number) organization			
		4947(a)(1) nonexempt charitable trust not treated as a private foundation			
		527 political organization			
Form 99	0-PF	501(c)(3) exempt private foundation			
		4947(a)(1) nonexempt charitable trust treated as a private foundation			
		501(c)(3) taxable private foundation			
	nly a section 501(c)(covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.			
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.			
Special	Rules				
X	sections 509(a)(1) a any one contributo	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, line 1. Complete Parts I and II.			
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.				
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \ \rightarrow \ \sigma_{\text{\te				
but it m u	ust answer "No" on	nat is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
1		\$2,715,818.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
2		\$ 3,422,290.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
3		\$3,000,000.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
4		\$3,225,996.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
5		\$1,105,716.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
6		\$1,000,000.	Person X Payroll		

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
7		<u> </u>	Person X Payroll			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			

Employer identification number

Part II	Noncash Property (see instructions). Use duplicate copies of Part II is	f additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1	CHARTER FLIGHT, FOOTBALL RECRUITING SOFTWARE, MILITARY SCIENCE DIGITAL TOOLBOX, DOCUMENTARY & DINNER	\$ 96,818.	11/05/14
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
2	75,000 SHS CBRE GROUP (8/8 & 12/11/14); 30,203 SHS DUPONT FABROS TECH (4/21 & 12/16/14); \$7,240 CASH	\$ 3,415,050.	12/16/14
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		- - - - - - - - - -	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		- - - - - - - - - -	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		- - - - - - - - - -	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
423453 11-05		- \$	990 990-EZ or 990-PF) (2014)

Employer identification number

Part III	Exclusively religious, charitable, etc., cont	ributions to organizations (described in section the following line	on 501(c)(7), (8), or (10) that total more than \$1,000 for entry. For organizations
	completing Part III, enter the total of exclusively religiou	s, charitable, etc., contributions	of \$1,000 or less for the	ne year. (Enter this info. once.)
(-) N - 1	Use duplicate copies of Part III if addition	al space is needed.		
(a) No. from Part I	(b) Purpose of gift	(c) Use of (gift	(d) Description of how gift is held
Part I	(, 1 3			
_				
		(e) Transf	ter of gift	
	Tunnafaura la manna adalunca a	ad 71D . 4	Б	
	Transferee's name, address, a	IIU ZIP + 4	n n	elationship of transferor to transferee
				·
				·
(a) No.				
(a) No. from Part I	(b) Purpose of gift	(c) Use of (gift	(d) Description of how gift is held
		(e) Transt	fer of gift	
	Transferee's name, address, a	nd ZIP + 4	R	elationship of transferor to transferee
		_		
(a) Na				
(a) No. from Part I	(b) Purpose of gift	(c) Use of (gift	(d) Description of how gift is held
Part I				
-		(e) Transt	fer of aift	
		(c) Transi	ioi oi giit	
	Transferee's name, address, a	nd ZIP + 4	R	elationship of transferor to transferee
	, ,			•
		-		<u> </u>
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	nift	(d) Description of how gift is held
Part I	(b) Fullpose of gift	(c) Use of (JIII.	(d) Description of now girt is neid
<u> </u>				
		(e) Transi	fer of gift	
	Transferee's name, address, a	nd ZIP + 4	R	elationship of transferor to transferee

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY

Employer identification number 14-1260763

Pai			or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	_	
	are the organization's property, subject to the organization's		
6	Did the organization inform all grantees, donors, and donor a	5 5	•
	for charitable purposes and not for the benefit of the donor o	, , , , ,	
D	impermissible private benefit?		
Pai			art IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or e		rically important land area
	Protection of natural habitat	Preservation of a certif	hed historic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of	of a conservation easement on the last
	day of the tax year.		Haldadda Fadadda Tarriyaan
			Held at the End of the Tax Year
а	Total number of conservation easements		
b	Total acreage restricted by conservation easements		
C	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a	*	
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the	organization during the tax
	year >		
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per		
_	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) abov	•	
_	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation	-	
	include, if applicable, the text of the footnote to the organizat	tion's financial statements that describes t	he organization's accounting for
Do	conservation easements.	f Art Historical Tracquires or Ot	har Similar Assats
Fai	t III Organizations Maintaining Collections of		ilei Siililai Assets.
4-	Complete if the organization answered "Yes" to Form		and and below a check words of act
та	If the organization elected, as permitted under SFAS 116 (AS	•	•
	historical treasures, or other similar assets held for public exh		nce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describe		
р	If the organization elected, as permitted under SFAS 116 (AS		
	treasures, or other similar assets held for public exhibition, ec	ducation, or research in furtherance of pub	olic service, provide the following amounts
	relating to these items:		. .
	(i) Revenue included in Form 990, Part VIII, line 1		
_			
2	If the organization received or held works of art, historical trea		gain, provide
	the following amounts required to be reported under SFAS 1:	•	.
b	Assets included in Form 990, Part X		> \$

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Pai	t III Organizations Maintaining C	ollections of Ar	t, Historical Tr	easures, or	^r Othe	r Simila	r Asse	ts (continu	ıed)
3	Using the organization's acquisition, accession	on, and other record	s, check any of the	following that	are a siç	gnificant u	se of its	collection	items
	(check all that apply):								
а	Public exhibition	d	Loan or exc	hange progran	ns				
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's co	llections and explain	n how they further t	he organizatior	n's exen	npt purpo	se in Par	XIII.	
5	During the year, did the organization solicit or								
	to be sold to raise funds rather than to be ma							Yes	☐ No
Pai	t IV Escrow and Custodial Arran								
	reported an amount on Form 990, Par	-	3			,	,	,	
1a	Is the organization an agent, trustee, custodi	an or other intermed	iary for contribution	s or other asse	ets not i	included			
	on Form 990, Part X?							Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:						
		·	· ·					Amount	
С	Beginning balance					1c			
	Additions during the year								
	Distributions during the year								
f	Ending balance								
	Did the organization include an amount on Fo							Yes	No
	If "Yes," explain the arrangement in Part XIII.								
	t V Endowment Funds. Complete if).			
		(a) Current year	(b) Prior year	(c) Two years		d) Three ye	ars back	(e) Four \	ears back
1a	Beginning of year balance	184,055,446.	146,017,738.	· , , , , , , , , , , , , , , , , , , ,		_	7,084.		695,482.
	Contributions	10,219,112.	8,428,890.	-			21,338.		274,580.
	Net investment earnings, gains, and losses	7,477,810.	26,860,015.			-9 (6,437.	13,	994,672.
	Grants or scholarships	4,369,057.	4,028,408.				6,179.		168,076.
	Other expenditures for facilities	, ,						,	<u> </u>
	and programs	-1,142,915.	-6,779,711.	-7,022,	,283.	27,16	4,962.		-25,426.
f	Administrative expenses	2,500.	2,500.		,500.	<u> </u>	2,500.		5,000.
	End of year balance	198,523,726.	184,055,446.			122,29	8,344.	144,	817,084.
2	Provide the estimated percentage of the curr				<u> </u>		,	,	
	Board designated or quasi-endowment	6.02	%	.,,					
	Permanent endowment ► 70.14	%	= ^ -						
	Temporarily restricted endowment ▶ 2								
·	The percentages in lines 2a, 2b, and 2c shou								
За	Are there endowment funds not in the posse	•	ation that are held a	nd administere	ed for th	e organiza	ation		
	by:							T ₁	Yes No
	(i) unrelated organizations							3a(i)	X
	(ii) related organizations							3a(ii)	X
b	If "Yes" to 3a(ii), are the related organizations							` '	
4	Describe in Part XIII the intended uses of the								
Pai	t VI Land, Buildings, and Equipm								
	Complete if the organization answered		Part IV, line 11a. S	ee Form 990, F	Part X, li	ne 10.			
	Description of property	(a) Cost or ot	i i	or other		cumulated	<u> </u>	(d) Book	value
		basis (investm		(other)		reciation		(-,	
	Land	· `							
	Buildings		9,98	9,440.	4,7	62,38	1.	5,227	,059.
	Leasehold improvements		1	-	•	•		-	-
d	Equipment		26	7,416.	2	66,71	9.		697.
	Other			3,463.		88,77		434	,686.
	I. Add lines 1a through 1e. (Column (d) must e								,442.

INITED CELE	OF THE GRAL			100000
	ES MILITARY	ACADEMY	14-	-1260763 _{Page} :
Part VII Investments - Other Securities.				
Complete if the organization answered "Yes"				
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of v	aluation: Cost or end	-of-year market value
(1) Financial derivatives	10 611 000			
(2) Closely-held equity interests	43,641,298	• END-OF-Y	EAR MARKET	VALUE
(3) Other				
(A) OTHER INVESTMENTS	4,673,714	• END-OF-Y	EAR MARKET	VALUE
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	48,315,012			
Part VIII Investments - Program Related.	, ,			
Complete if the organization answered "Yes"	to Form 990 Part IV lin	e 11c. See Form 990 I	Part X line 13	
(a) Description of investment	(b) Book value		aluation: Cost or end	-of-vear market value
(1)	. ,	 ``		·
(2)				
(3)				
(4)				
(5)				
(6)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.				
Complete if the organization answered "Yes"		e 11d. See Form 990,	Part X, line 15.	
	Description			(b) Book value
(1) SPLIT INTEREST TRUSTS				27,739,323
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total, (Column (b) must equal Form 990, Part X, col. (B) line				27,739,323
Part X Other Liabilities.	· 10./			2.,,.55,525
	to Form 000 Port IV III	0 110 or 11f Coo Farm	000 Part V line 25	
Complete if the organization answered "Yes" (a) Description of liability	TO FORM 990, Part IV, III	(b) Book value	1 990, Fait A, IIIIe 25.	
		(b) Dook value		
(1) Federal income taxes		450 010		

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	DEFERRED COMPENSATION	452,219.
(3)	REMAINDER TRUSTS	3,724,127.
(4)	DUE TO CLASSES	2,546,252.
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)▶	6,722,598.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Sche	dule D (Form 990) 2014 UNITED STATES MILITARY AC		111111	14-	1260763 Page
	t XI Reconciliation of Revenue per Audited Financial State		th Revenue per F		
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12		·		
1	Total revenue, gains, and other support per audited financial statements			1	56,866,985
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	2,709,644.		
b	Donated services and use of facilities				
С	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)		-212,913.		
е	Add lines 2a through 2d			2e	2,496,731
3	Subtract line 2e from line 1			3	54,370,254
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)		-547,604.		
С	Add lines 4a and 4b			4c	-547,604
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	53,822,650
Pai	rt XII Reconciliation of Expenses per Audited Financial State	ements W	ith Expenses per	Retu	ırn.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12	2a.			
1	Total expenses and losses per audited financial statements			1	37,519,263
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments				
С	Other losses				
d	Other (Describe in Part XIII.)		579,807.		
е	Add lines 2a through 2d			2e	579,807
3	Subtract line 2e from line 1			3	36,939,456
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	212,913.		
b	Other (Describe in Part XIII.)	4b	578,641.		
С	Add lines 4a and 4b			4c	791,554
_5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	37,731,010
Pai	rt XIII Supplemental Information.				
lines	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; P 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any a			4; Par	t X, line 2; Part XI,
	RT V, LINE 4: E ENDOWMENTS ARE USED IN FURTHERING THE 1	IDEALS	AND PROMOTT	NG	THE WELFARE
	HADOWALING AND ODDE IN TOXIMENTING THE I	гримир	THE TROPOTT	.110	THE WEEL PARE
OF	THE UNITED STATES MILITARY ACADEMY AND I	TS GRA	DUATES.		
PAI	RT V, LINE 1E: THIS REPRESENTS TRANSFERS	OF TEM	PORARILY RE	ESTR	ICTED GIFTS
то	PERMANENTLY RESTRICTED ENDOWMENTS TO COM	MPLY WI	TH THE DONG	RS'	INTENT.
PAI	RT X, LINE 2:				
EF I	FECTIVE JANUARY 1, 2009, THE ASSOCIATION	ADOPTE	D GUIDANCE	ISS	UED BY THE
FAS	SB REGARDING ACCOUNTING FOR UNCERTAINTY I	IN INCC	ME TAXES. T	HE	INCOME TAX

POSITIONS TAKEN BY THE ASSOCIATION FOR ANY YEARS OPEN UNDER THE VARIOUS

STATUTES OF LIMITATIONS ARE THAT THE ASSOCIATION CONTINUES TO BE EXEMPT

14-1260763 Page 5

Part XIII Supplemental Information (continued)
FROM INCOME TAXES AND THAT THE ASSOCIATION EARNS REVENUES FROM CERTAIN
ACTIVITIES WHICH ARE CONSIDERED UNRELATED BUSINESS TAXABLE INCOME UNDER
THE INTERNAL REVENUE CODE. IN BOTH 2014 AND 2013, HOWEVER, UNRELATED
BUSINESS INCOME (NET OF APPLICABLE EXPENSES) RESULTED IN NO MATERIAL TAX
EXPENSE. THE ADOPTION OF THIS GUIDANCE DID NOT IMPACT THE ASSOCIATION'S
FINANCIAL POSITION OR RESULTS OF OPERATIONS. THE ASSOCIATION BELIEVES THAT
THERE ARE NO OTHER TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD
SIGNIFICANTLY INCREASE OR DECREASE UNRECOGNIZED TAX EXPENSES OR BENEFITS
WITHIN 12 MONTHS OF THE REPORTING DATE. NONE OF THE ASSOCIATION'S FEDERAL
OR STATE INCOME TAX RETURNS ARE CURRENTLY UNDER EXAMINATION BY THE
INTERNAL REVENUE SERVICE ("IRS") OR STATE AUTHORITIES; HOWEVER, FISCAL
YEARS 2011 AND LATER REMAIN SUBJECT TO EXAMINATION BY THE IRS AND NEW YORK
STATE.
PART XI, LINE 2D - OTHER ADJUSTMENTS:
INVESTMENT FEES -212,913
PART XI, LINE 4B - OTHER ADJUSTMENTS:
COSTS OF GOODS SOLD -842,486
UBI GAIN FROM PARTNERSHIP INVESTMENTS NOT RECORDED ON BOOKS 294,882
TOTAL TO SCHEDULE D, PART XI, LINE 4B -547,604
PART XII, LINE 2D - OTHER ADJUSTMENTS:
COST OF GOODS SOLD 842,486
RECOVERY OF UNCOLLECTIBLE PLEDGES -262,679
TOTAL TO SCHEDULE D, PART XII, LINE 2D 579,807
PART XII, LINE 4B - OTHER ADJUSTMENTS:

432055 10-01-14

Part XIII Supple	mental Infor	matior	(continued)			 700 Fage 5
PHON-A-THON	EXPENSE	NOT	RECORDED	ON	BOOKS	578,641.

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

ASSOCIATION OF THE GRADUATES OF THE

IINTTED STATES MILITRARY ACADEMY

Employer identification number

14-1260763

ONITED STATES M				14-12007	
Part I General Info	mation on A	ctivities Out	tside the United States. Comple	ete if the organization answered	"Yes" on
Form 990, Part IV	/, line 14b.				
			ds to substantiate the amount of its gra		
the grantees' eligibility for	or the grants or a	assistance, and	the selection criteria used to award the	grants or assistance? X	Yes No
2 For grantmakers. Desc	ribe in Part V the	e organization's	procedures for monitoring the use of its	s grants and other assistance ou	tside the
United States.					
3 Activities per Region. (TI	ne following Part	I. line 3 table ca	an be duplicated if additional space is r	needed.)	
(a) Region		(c) Number of employees, agents, and independent contractors in region		(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
EUROPE (INCLUDING		III region			+
ICELAND & GREENLAND)					
- ALBANIA, ANDORRA,		•	aguar a pagura		40.404
AUSTRIA, BELGIUM	0	0	SCHOLARSHIP		42,484.
CENTRAL AMERICA AND					
THE CARIBBEAN -					
ANTIGUA & BARBUDA,					
ARUBA, BAHAMAS,	0	0	INVESTMENTS		30,053,601.
MIDDLE EAST AND					
NORTH AFRICA	0	0	SCHOLARSHIP		1,200.
3 a Sub-total	0	0			30,097,285.
b Total from continuation					
sheets to Part I	0	0			0.
c Totals (add lines 3a					
and 3b)	0	0			30,097,285.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2014

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2 Enter total number of	recipient organizatio	ns listed above that are	recognized as charities by the	foreign country	, recognized as tax-e	xempt by		1
the IRS, or for which t	he grantee or couns	el has provided a section	n 501(c)(3) equivalency letter)		
3 Enter total number of	Enter total number of other organizations or entities							

14-1260763

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement non-cash non-cash assistance assistance EUROPE (INCLUDING ICELAND & SCHOLARSHIP GREENLAND) -2 42,484. WIRE TRANSFER 0.N/A N/A MIDDLE EAST AND SCHOLARSHIP NORTH AFRICA 1 1,200.CHECK 0.N/AN/A

Schedule F (Form 990) 2014 Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Yes	X No

Schedule F (Form 990) 2014 UNITED S Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

PART I, LINE 2:
THE ASSOCIATION PROVIDES CERTAIN GRANTS TO CAPTAINS AND MAJORS IN THE
ARMY FOR ADVANCED EDUCATION, LANGUAGE, AND CULTURAL IMMERSION NECESSARY
FOR UNDERSTANDING AND COMBATING INTERNATIONAL TERRORISM, WHICH IS ONE OF
THE CENTERS OF EXCELLENCE AT THE UNITED STATES MILITARY ACADEMY WHERE
CADETS RECEIVE TRAINING. PAYMENTS ARE MADE DIRECTLY TO THE SCHOOLS.
PROPER USE OF FUNDS IS MONITORED VIA THE STUDENTS' COMPLETION OF THE
GRADUATE PROGRAMS.

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form 990.

Name of the organization

ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY

Employer identification number 14-1260763

OMB No. 1545-0047

Open to Public

Inspection

Part I Fundraising Activities required to complete this part	Complete if the organization answert.	ered "Y	es" to	Form 990, Part IV, li	ine 17. Form 990-EZ	filers are not				
Indicate whether the organization raised funds through any of the following activities. Check all that apply. a X Mail solicitations b X Internet and email solicitations c X Phone solicitations g Special fundraising events d X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.										
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundr have cu or con contribu	trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization				
ADVANTAGE (AFRC, INC.) - 208 PASSAIC AVENUE, FAIRFIELD, NJ	PHONE & MAIL	Yes	No X	1,652,740.	511,476.	1,141,264.				
List all states in which the organization or licensing. AL, AK, CA, CO, HI, IL, KS,	KY, ME, MD, MA, MI, MN,	contrib								
SC, TN, UT, VA, WA, WV, FL,	CT,GA,WI,AZ,LA									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990 or 990-EZ) 2014

Schedule G (Form 990 or 990-EZ) 2014 UNITED STATES MILITARY ACADEMY

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000

14-1260763 Page 2

		of fundraising event contributions and gr	-		· · · · · · · · · · · · · · · · · · ·	
		3	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
Ф			(event type)	(event type)	(total number)	col. (c))
Revenue						
Re	1	Gross receipts				
	2	Less: Contributions				
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
Se	5	Noncash prizes				
xpens	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
Ω	8	Entertainment				
	9	Other direct expenses				
	10	Direct expense summary. Add lines 4 throug				
Pa	11 rt	Net income summary. Subtract line 10 from lill Gaming. Complete if the organization	line 3, column (d)	a 000 Part IV line 10 or a	roported more than	
		\$15,000 on Form 990-EZ, line 6a.	answered res to rom	11990, Fait IV, iiile 19, 011	eported more than	
Φ		,	(a) Bingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other garming	col. (a) through col. (c))
Re		Crass revenue				
	1	Gross revenue				
SS	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	_		Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	No No	
	7	Direct expense summary. Add lines 2 throug	h 5 in column (d)		>	
	8	Net gaming income summary. Subtract line 7	7 from line 1, column (d)			
			, , ,		•	•
		ter the state(s) in which the organization cond	-			
		he organization licensed to conduct gaming a No," explain:	ctivities in each of these	e states?		Yes No
IJ	"	то, охрівіт.				
		ere any of the organization's gaming licenses r	· · ·	erminated during the tax	year?	Yes No
b	IT "	Yes," explain:				
	_					

Schedule G (Form 990 or 990-EZ) 2014

432082 08-28-14

Sch	edule G (Form 990 or 990-EZ) 2014 UNITED STATES MILITARY ACADEMY 14	L260/6	ろ Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	No
12	Indicate the percentage of gaming activity conducted in:		
		ا ءود ا	0/
	The organization's facility	13a	<u>%</u>
	An outside facility	13b	<u>%</u>
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	No
b	If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount		
	of gaming revenue retained by the third party \$\bigs\\$		
	If "Yes," enter name and address of the third party:		
·	in 103, Cittor hame and address of the tilld party.		
	Nama N		
	Name		
	Address >		
16	Gaming manager information:		
	Name		
	Gaming manager compensation ▶ \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
	independent contractor		
	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	└── Yes	s
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
	organization's own exempt activities during the tax year 🕨 \$		
Pa	rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III,	ines 9, 9b,	10b, 15b,
	15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).		
	· · · · · · · · · · · · · · · · · · ·		
SC	HEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISE	RS:	
	· · · · · · · · · · · · · · · · · · ·		
(I) NAME OF FUNDRAISER: ADVANTAGE (AFRC, INC.)		
(I) ADDRESS OF FUNDRAISER: 208 PASSAIC AVENUE, FAIRFIELD, NJ 0'	7004	

Schedus G (From 990 or 990 EZ) UNITED STATES MILITARY ACADEMY 14-1250/63 Pag Part W Supplemental Information (continued)	Schedule G	(Form 990 or 990-EZ)	UNITED STATES	MILITARY	ACADEMY	14-1260763	Page 4
	Part IV	Supplemental Info	rmation (continued)				
		•••	,				
	•						
	-						
	•						
	_						

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY

Employer identification number 14-1260763

Part I General Information on Grants	and Assistance							
Does the organization maintain records	to substantiate the	amount of the grants	s or assistance, the	grantees' eligibili	ty for the grants or as	sistance, and the selec	tion	
criteria used to award the grants or ass							X Yes	No
2 Describe in Part IV the organization's p	rocedures for monit	oring the use of grant	t funds in the Unite	d States.				
Part II Grants and Other Assistance to	Domestic Organia	zations and Domesti	ic Governments. C	omplete if the org	ganization answered "	Yes" to Form 990, Part	IV, line 21, for any	
recipient that received more than	\$5,000. Part II can	be duplicated if addit	tional space is need	ded.				
Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance	nt
UNITED STATES MILITARY ACADEMY WEST POINT						CLOTHING/		
WEST POINT, NY 10996	14-1364902		2,231,478.	9,800.	COST	MATTRESSES	CADET ACTIVITIES	
UNITED STATES MILITARY ACADEMY WEST POINT								
WEST POINT, NY 10996	14-1364902		0.	14,925.	COST	PISTOLS/TRAINING	CADET ACTIVITIES	
UNITED STATES MILITARY ACADEMY WEST POINT								
WEST POINT, NY 10996	14-1364902		0.	2,318.	.COST	COLLECTIBLES/OTH	CADET ACTIVITIES	
UNITED STATES MILITARY ACADEMY WEST POINT						TRAVEL &		
WEST POINT, NY 10996	14-1364902		0.	11,360.	COST	ENTERTAINMENT	CADET ACTIVITIES	
UNITED STATES MILITARY ACADEMY WEST POINT								
WEST POINT, NY 10996	14-1364902		0.	36,000.	COST	FOOTBALL TICKETS	CADET ACTIVITIES	
UNITED STATES MILITARY ACADEMY WEST POINT								
WEST POINT, NY 10996	14-1364902		0.	10,735.	.FMV	ART	CADET ACTIVITIES	
2 Enter total number of section 501(c)(3)	and government or	ganizations listed in th	ne line 1 table				>	1.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

3 Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) (2014)

		TARY ACADEM			11.1/5 000) B		4-1260763 Page
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED STATES MILITARY ACADEMY WEST POINT WEST POINT, NY 10996	14-1364902		0.	30,000.		SOFTWARE (FOOTBALL RECRUITING)	CADET ACTIVITIES
UNITED STATES MILITARY ACADEMY WEST POINT WEST POINT, NY 10996	14-1364092		2,318,619.	16,375.	FMV	BOOKS & PUBLICATIONS	CADET EDUCATION
UNITED STATES MILITARY ACADEMY WEST POINT WEST POINT, NY 10996	14-1364092		109,195.	0.			MEMORIAL PROJECTS
UNITED STATES MILITARY ACADEMY WEST POINT WEST POINT, NY 10996	14-1364092		12,944,374.	3,500.	COST	MEALS (TRAVEL & ENTERTAINMENT)	CADET FACILITIES
UNITED STATES MILITARY ACADEMY WEST POINT WEST POINT, NY 10996	14-1364092		0.	1,000.	FMV	BOOKS	CADET FACILITIES
UNITED STATES MILITARY ACADEMY WEST POINT WEST POINT, NY 10996	14-1362092		4,971,730.	8,500.	COST	COINS	MISCELLANEOUS USMA ASSISTANCE
UNITED STATES MILITARY ACADEMY WEST POINT WEST POINT, NY 10996	14-1364092		0.	30,000.	COST	WINDMILL GENERATOR	MISCELLANEOUS USMA ASSISTANCE
UNITED STATES MILITARY ACADEMY WEST POINT WEST POINT, NY 10996	14-1364092		0.	35,000.	COST	MUSICAL INSTRUMENTS	MISCELLANEOUS USMA ASSISTANCE
UNITED STATES MILITARY ACADEMY WEST POINT WEST POINT, NY 10996	14-1364092		0.	92,748.	COST	TRAVEL & ENTERTAINMENT	MISCELLANEOUS USMA ASSISTANCE

Schedule I (Form 990)

Schedule I (Form 990) Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) (b) EIN (a) Name and address of (c) IRC section (d) Amount of (f) Method of (h) Purpose of grant (e) Amount of (g) Description of valuation organization or government if applicable cash grant non-cash non-cash assistance or assistance (book, FMV, assistance appraisal, other) UNITED STATES MILITARY ACADEMY WEST POINT MISCELLANEOUS USMA WEST POINT, NY 10996 14-1364092 0. 20,000.FMV SOFTWARE ASSISTANCE UNITED STATES MILITARY ACADEMY WEST POINT MISCELLANEOUS USMA WEST POINT, NY 10996 14-1364092 0. 30,000.FMV BOOKS ASSISTANCE UNITED STATES MILITARY ACADEMY WEST POINT MISCELLANEOUS USMA WEST POINT, NY 10996 14-1364092 0. 56,955.COST TRAINING ASSISTANCE

Schedule I (Form 990) (2014)

UNITED STATES MILITARY ACADEMY

14-1260763

Page 2

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
SCHOLARSHIPS	55	711,621.	. 0.	N/A	N/A
Part IV Supplemental Information. Provide the information re	quired in Part I, lir	ne 2, Part III, columr	n (b), and any other a	additional information.	
PART I, LINE 2:					
THE ASSOCIATION PROVIDES GRANTS TO	O THE UNI	TED STATES	MILITARY	ACADEMY	
("USMA"). SINCE THE USMA IS A FED	ERAL GOVE	RNMENT INS	STITUTION,	THE	
ASSOCIATION RELIES ON USMA TO MON	ITOR THE	USE OF THE	ESE GRANT F	UNDS.	
CERTAIN SCHOLARSHIPS (PRIMARILY TO	O PREP SC	HOOLS) ARE	E PROVIDED	TO CAREFULLY	
SELECTED AND HIGHLY MOTIVATED YOU	NG PEOPLE	SEEKING A	DMISSION T	O USMA. THE	
USMA ADMISSIONS COMMITTEE DIVIDES	STUDENTS	INTO TWO	CATEGORIES	S:	
SCHOLARS/LEADERS AND RECRUITED AT	HLETES.	STUDENTS I	N EACH CAT	EGORY MUST	

Part IV Supplemental Information
HAVE ALL QUALIFICATIONS DETERMINED BY THE ADMISSIONS COMMITTEE TO BE
CONSIDERED FOR A SCHOLARHIP. STUDENTS WHO ACCEPT THESE SCHOLARSHIPS MUST
PERFORM TO USMA-SET STANDARDS DURING THE SCHOLARSHIP PERIOD TO BE ACCEPTED
AT USMA AT THE END OF THE SCHOLARSHIP PERIOD.
FURTHER, OTHER GRANTS ARE AWARDED TO CAPTAINS AND MAJORS IN THE REGULAR
ARMY FOR ADVANCED EDUCATION, LANGUAGE SKILLS, AND CULTURAL IMMERSION
NECESSARY FOR UNDERSTANDING AND COMBATING INTERNATIONAL TERRORISM, WHICH IS
ONE OF THE CENTERS OF EXCELLENCE AT THE UNITED STATES MILITARY ACADEMY
WHERE CADETS RECEIVE TRAINING.

Schedule I (Form 990)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

ZU 14

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

ASSOCIATION OF THE GRADUATES OF THE

UNITED STATES MILITARY ACADEMY

1

 $Employer\ identification\ number\\14-1260763$

	·		Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

14-1260763

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
(1) ROBERT L. MCCLURE	(i)	249,417.	37,500.	0.	18,750.	1,264.	306,931.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) CARL MOCCIA	(i)	176,563.	5,000.	0.	14,321.	15,248.		0.
VICE PRESIDENT & CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) TODD BROWNE	(i)	199,321.	0.	0.	0.	2,441.	201,762.	0.
VICE PRESIDENT & COO	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) KRISTIN SORENSON	(i)	227,888.	8,000.	0.	12,001.	15,248.	263,137.	0.
VICE PRESIDENT OF DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) EUGENE CORRIGAN	(i)	101,538.	100,000.	0.	0.	0.	201,538.	0.
PRESIDENT & COO OF WP ATHLETICS, LLC	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)						1	<u> </u>

Schedule J (Form 990) 2014

14-1260763

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

Schedule J (Form 990) 2014

WPAOG PAYS SOCIAL CLUB MEMBERSHIP DUES FOR THE PRESIDENT & CEO TO ATTEND BUSINESS FUNCTIONS. WPAOG REQUIRES THE MEMBERSHIP SO THAT IT MAY USE THE CLUB'S FACILITIES FOR BUSINESS MEETINGS. THESE BENEFITS ARE NOT INCLUDED IN TAXABLE COMPENSATION SINCE THEY ARE BUSINESS RELATED.

PART I, LINE 4B:

THE ASSOCIATION HAS ARRANGEMENTS WITH ITS EXECUTIVE OFFICERS WHEREBY SPECIFIED AMOUNTS OF THEIR COMPENSATION ARE DEFERRED. THESE AMOUNTS ARE INVESTED ON BEHALF OF THE EXECUTIVES AND ARE PAYABLE UPON THEIR RETIREMENT. NO AMOUNTS WERE PAID OR VESTED TO THE OFFICERS DURING 2014.

PART I, LINE 7:

THE BOARD HAS THE AUTHORITY TO AWARD THE EXECUTIVE OFFICER WITH A BONUS WHICH IS DEPENDENT UPON HIS PERFORMANCE AND NOT THE FINANCIAL PERFORMANCE OF WPAOG. THE AMOUNT OF THE BONUS TO BE AWARDED IS DECIDED BY THE BOARD, ALTHOUGH THE AMOUNT CANNOT BE ABOVE A SPECIFIC THRESHOLD. THE EXECUTIVE OFFICER AWARDS BONUSES TO THE OTHER OFFICERS AND EMPLOYEES BASED UPON CONTRACTUAL AGREEMENTS AND MERIT.

SCHEDULE L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization

ASSOCIATION OF THE GRADUATES OF THE

Employer identification number

			ATES MIL								607	63		
Part I Excess Be	nefit Transa	acti	ons (section 50)1(c)(3), sect	ion 501(c)(4), and 50)1(c))(29) organizatior	ns only	/).				
Complete if th	e organization	ansv	vered "Yes" on I	Form 9	990, Pa	art IV, line 25a or 25	b, or	r Form 990-EZ, P	art V, I	ine 40)b			
1 (a) Name of disqualified	d person	(b) R	elationship betv			lified	a) De	escription of tran	sactio	n		(d)	Corre	cted?
(a) Name of disquame	a person		person and or	ganıza	ation	,	5, 5					Y	es	No
												-		
												_		
												+		
												+		
2 Enter the amount of ta section 49583 Enter the amount of ta										> \$ > \$				
Part II Loans to a	nd/or From	Int	erested Pers	sons	_									
						, Part V, line 38a or	Eorn	n 000 Dort IV lin	0.26	or if th	o orac	nizoti	on	
•	•		, Part X, line 5, 6			, Fart V, lifte 36a Of	FOIII	11 990, Part IV, III	le 20, 1	טו וו נוו	e orga	ıı iizati	JII	
(a) Name of	(b) Relation		(c) Purpose	(d) Lo	an to or	(e) Original	(f	f) Balance due	(g)	In	(h) App by boa	oroved	(i) W	ritten
interested person	with organiza			from the organization?		principal amount	\	,	default?		committee			
				To From					Yes	No	Yes	No	Yes	No
														_
Total						> \$								
Part III Grants or /	Assistance	Ber	efiting Inter	este	d Pe									
Complete if th	e organization	answ	vered "Yes" on F	Form 9	990, Pa	art IV, line 27.								
(a) Name of intereste			b) Relationship interested pers the organiza	betwe	en	(c) Amount of assistance		(d) Type assistan				Purpose of assistance		f
		_												
		_								\dashv				
		\vdash								-				
		\vdash								_				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2014

ASSOCIATION OF THE GRADUATES OF THE Schedule L (Form 990 or 990-EZ) 2014 UNITED STATES MILITARY ACADEMY 14-1260763 Page 2 Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (b) Relationship between interested (c) Amount of (d) Description of (a) Name of interested person òrganization's person and the organization transaction transaction revenues? Yes No MR. HERMAN E. BULLS BOARD MEMBER 515,000.MR. HERMAN X Part V | Supplemental Information Provide additional information for responses to questions on Schedule L (see instructions). SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS: (A) NAME OF PERSON: MR. HERMAN E. BULLS (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: BOARD MEMBER (C) AMOUNT OF TRANSACTION \$ 515,000. (D) DESCRIPTION OF TRANSACTION: MR. HERMAN E. BULLS, BOARD MEMBER, IS A BOARD MEMBER OF USAA BANK. WEST POINT ASSOCIATION OF GRADUATES HAS AFFINITY AGREEMENTS WITH USAA FOR WHICH REVENUE WAS RECEIVED. ALLTRANSACTIONS ARE AT ARM'S LENGTH. (E) SHARING OF ORGANIZATION REVENUES? = NO

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY

Employer identification number 14-1260763

	ONITED STATE	ю мтпт	IANI ACAD	15M 1		14-1200	, , 0 3	
Pa	rt I Types of Property							
		(a)	(b)	(c)		(d)		
		Check if	Number of	Noncash contribution		ethod of determi		
		applicable	contributions or	amounts reported on Form 990, Part VIII, line 1g	nonca	sh contribution a	amoun	ts
	Art Marko of ort	X	3	16,385.	ESTIMA	ATED VALU	IE:	
1	Art - Works of art		-	10,303:	БОТТИ	TIDD VALUE		
2	Art - Historical treasures							
3	Art - Fractional interests			45 055				
4	Books and publications	X				ATED VALU	JE	
5	Clothing and household goods	X		9,800.	COST			
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	120	6,661,402.	NYSE V	JALUE		
0	Securities - Closely held stock			0,00=,=0=0				
1	Securities - Partnership, LLC, or							
_	trust interests				-			
2	Securities - Miscellaneous							
3	Qualified conservation contribution -							
	Historic structures							
4	Qualified conservation contribution - Other							
5	Real estate - Residential							
6	Real estate - Commercial							
7	Real estate - Other							
8		X	1,146	9,500.	COST			
	Collectibles		1,140	3,300.	COD1			
9	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
3	Scientific specimens							
4	Archeological artifacts							
5	Other TRAVEL/ENTER.)	X	20		COST			
6	Other (TRAINING ITEM)	X	7	101,880.	EST. I	PURCHASE	PRI	CE
27	Other (TECHNOLOGY)	X	2			PURCHASE		
	Other (MUSICAL INSTR)	X	2		COST			_
9	Number of Forms 8283 received by the organ	<u> </u>	<u> </u>	<u>' </u>				
.9			-				0	1
	for which the organization completed Form 82	283, Part IV,	Donee Acknowled	gement 29				
							Yes	N
0a	During the year, did the organization receive b	y contribution	on any property rep	ported in Part I, lines 1 throu	gh 28, that	it		
	must hold for at least three years from the dat	e of the initia	al contribution, and	d which is not required to be	used for			
	exempt purposes for the entire holding period	?				30a		X
b	If "Yes," describe the arrangement in Part II.							
1	Does the organization have a gift acceptance	policy that re	eauires the review	of any non-standard contrib	utions?	31	Х	
	Does the organization hire or use third parties					·····		T
u				· ·		32a		l x
						32a		<u> </u>
_	If "Yes," describe in Part II.							
33	If the organization did not report an amount in	column (c) 1	for a type of prope	rty for which column (a) is ch	necked,			
	describe in Part II.							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2014)

ASSOCIATION OF THE GRADUATES OF THE Schedule M (Form 990) (2014) UNITED STATES MILITARY ACADEMY 14-1260763 Page 2 Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. SCHEDULE M, PART I, COLUMN (B): THE NUMBER REPORTED IN PART I, COLUMN (B) REPRESENTS THE NUMBER OF DONORS PER CATEGORY OF GIFT FOR ALL ITEMS EXCEPT COLLECTIBLES, WHICH REPRESENTS THE NUMBER OF ITEMS DONATED.

432142 08-12-14 Schedule M (Form 990) (2014)

SCHEDULE 0

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2014

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form9900

ASSOCIATION OF THE GRADUATES OF THE Emplo

UNITED STATES MILITARY ACADEMY

Employer identification number 14-1260763

REASON FOR AMENDED RETURN:

THE ORGANIZATION IS FILING AN AMENDED RETURN IN ORDER TO REFLECT A

DECREASE IN UNRELATED BUSINESS INCOME REPORTED ON FORM 990-T DUE TO A

REVISED K-1 RECEIVED AFTER THE RETURNS WERE FILED. THE NET IMPACT OF

THIS CHANGE IS A REDUCTION TO FORM 990, PART I, LINE 7A: TOTAL

UNRELATED BUSINESS REVENUE OF \$88,276.

THIS CHANGE AFFECTS THE FOLLOWING LINES ON FORM 990:

PART I, LINES 7A, 7B, 10, 12, AND 19

PART VIII, LINES 3 AND 12

PART XI, LINES 1, 3 AND 9

SCHEDULE A, PART II, LINES 5, 6, 9, 11 AND 14

SCHEDULE D, PART XI, LINES 4B, 4C AND 5

FORM 990, PART VI, SECTION A, LINE 6:

ALL LIVING GRADUATES OF THE UNITED STATES MILITARY ACADEMY IN GOOD STANDING QUALIFY AS MEMBERS OF THE ASSOCIATION. THE MEMBERSHIP BODY PRESENTLY EXCEEDS 51,000 IN NUMBER.

FORM 990, PART VI, SECTION A, LINE 7A:

MEMBERS NOMINATE AND ELECT THE CHAIRMAN, VICE-CHAIRMAN AND THE DIRECTORS OF
THE BOARD, ALL OF WHOM CONSTITUTE THE BOARD OF DIRECTORS OF THE
ASSOCIATION, AS WELL AS RATIFYING BY-LAW CHANGES.

FORM 990, PART VI, SECTION A, LINE 7B:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
432211
08-27-14

Schedule O (Form 990 or 990-EZ) (2014)

Name of the organization ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY

Employer identification number 14-1260763

APPROPRIATIONS FROM THE CORPUS OF THE ENDOWMENT REQUIRE APPROVAL OF THE MEMBERSHIP.

FORM 990, PART VI, SECTION B, LINE 11:

THE ACCOUNTING STAFF PREPARES THE INITIAL SCHEDULES TO BE USED BY THE

OUTSIDE CPA FIRM FOR PREPARATION OF THE RETURN. THE DRAFTS ARE THEN

REVIEWED BY THE ACCOUNTING STAFF AND THE CFO BEFORE A "FINAL" DRAFT IS SENT

TO THE AUDIT & COMPLIANCE COMMITTEE OF THE BOARD OF DIRECTORS. THIS

COMMITTEE HOLDS A SEPARATE MEETING WITH THE CPA FIRM AND THE CFO TO REVIEW

THE ENTIRE DOCUMENT. ONCE REVIEWED AND APPROVED, THE FORM 990 IS SENT TO

THE ENTIRE BOARD OF DIRECTORS. SUBSEQUENTLY, THE AUDIT COMMITTEE REPORTS

THE REVIEW PROCESS TO THE FULL BOARD, NOTING ITS AGREEMENT WITH THE

DOCUMENT AND ASKS IF THERE ARE ANY QUESTIONS PERTAINING TO THE DOCUMENT

THAT WAS DISTRIBUTED TO EACH PERSON. FORM 990 IS FILED WITH THE IRS AFTER

THIS PROCESS HAS TAKEN PLACE.

FORM 990, PART VI, SECTION B, LINE 12C:

THERE IS A WRITTEN CONFLICT OF INTEREST POLICY APPLICABLE TO ALL BOARD

MEMBERS, VOLUNTEERS AND STAFF. THE POLICY DOCUMENTATION IS DISTRIBUTED

ANNUALLY TO EACH PERSON, INCLUDING NEW HIRES UPON HIRING. INDIVIDUALS ARE

REQUIRED TO RETURN AN ACKNOWLEDGEMENT OF THEIR ACCEPTANCE AND ADHERENCE

PROMPTLY TO THE SECRETARY OF THE ORGANIZATION. SITUATIONS INVOLVING ANY

POSSIBILITY OF CONFLICT ARE REVIEWED BY THE ETHICS COMMITTEE TO ENSURE THAT

ANY RELATED ISSUES ARE PROPERLY DEALT WITH. ANYONE WITH A CONFLICT OF

INTEREST MUST RECUSE THEMSELVES FROM PARTICIPATING IN DISCUSSIONS BY THE

ETHICS COMMITTEE, AND BOARD OF DIRECTORS REGARDING THE MATTER, AS WELL AS

FROM ANY RELATED VOTE.

Schedule O (Form 990 or 990-EZ) (2014) Page 2 Name of the organization ASSOCIATION OF THE GRADUATES OF THE **Employer identification number** UNITED STATES MILITARY ACADEMY 14-1260763 FORM 990, PART VI, SECTION B, LINE 15: IN 2011 AND 2008, WEST POINT ASSOCIATION OF GRADUATES ("WPAOG") UTILIZED AN OUTSIDE HUMAN RESOURCES/COMPENSATION CONSULTANT TO REVIEW SALARIES AND PROVIDE FEEDBACK RELATING TO THEIR APPROPRIATENESS RELATIVE TO OUR PARTICULAR MARKET. THIS CONSULTANT ALSO REVIEWED THE SALARIES OF THE PRESIDENT, VICE PRESIDENTS, OTHER OFFICERS AND MOST EMPLOYEES TO ENSURE THAT THEY WERE WITHIN LEVELS CONSISTENT WITH THE MARKET. OUR COMPENSATION COMMITTEE ALSO REVIEWS THESE SALARIES ANNUALLY TO ENSURE THAT THEY ARE REASONABLE AND IN-LINE WITH THE RELATED MARKET. THE COMPENSATION COMMITTEE IS COMPRISED OF INDEPENDENT BOARD MEMBERS. THE COMPENSATION COMMITTEE THEN MEETS WITH THE BOARD IN AN EXECUTIVE SESSION, AND THEIR DECISIONS ARE DOCUMENTED. FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: AL,AK,CA,CO,HI,IL,KS,KY,ME,MD,MA,MI,MN,MS,NH,NJ,NM,NY,NC,ND,OH,OK,OR,PA,RI SC, TN, UT, VA, WA, WV, CT, FL, GA, WI, LA, AZ FORM 990, PART VI, SECTION C, LINE 19: WPAOG'S FINANCIAL STATEMENTS (ANNUAL AUDIT REPORT) AND BYLAWS ARE AVAILABLE ON OUR WEBSITE FOR PUBLIC VIEWING, AND OUR CONFLICT OF INTEREST POLICY IS POSTED TO THE INTERNAL SECTION FOR EMPLOYEES ONLY. THE CONFLICT OF INTEREST POLICY WOULD BE MADE AVAILABLE TO THE PUBLIC UPON REQUEST. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

UBI INCOME FROM PARTNERSHIP INVESTMENTS NOT RECORDED ON

-294,882. BOOKS

RECOVERY OF UNCOLLECTIBLE PLEDGES 262,679.

PHON-A-THON EXPENSE NOT RECORDED ON BOOKS

578,641.

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

▶Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

➤ Attach to Form 990.

Department of the Treasury
Internal Revenue Service

▶Information about Schedule

Name of the proprietion

ASSOCIATION OF THE GRADIIAT

▶Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Employer identification number 14-1260763

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) r Total incom	(e) End-of-year		(f) controlling ntity	
LGL REAL ESTATE FOUNDATION, LLC - 13-4265639					ASSOCIATION	OF THE	
BLDG 698, HERBERT HALL, MILLS ROAD					GRADUATES O	F THE U	NITED
WEST POINT, NY 10996	REAL ESTATE HOLDING	NEW YORK		0.	0. STATES MILI	TARY AC	ADEMY
WEST POINT ATHLETICS, LLC - 32-0434673					ASSOCIATION	OF THE	
BLDG 698, HERBERT HALL, MILLS ROAD	PROGRAM DESIGN &				GRADUATES (F THE U	NITED
WEST POINT, NY 10996	DEVELOPMENT	NEW YORK		0. 24	3,416. STATES MILI	TARY AC	ADEMY
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ations Complete if the organization ar	swered "Yes" on Form 990,	Part IV, line 34 bed	cause it had one o	or more related tax-exe	mpt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contro enti	olled
				501(c)(3))		Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2014

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

<u> </u>	organization a career as a parameter grant tarrigen.										
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	Disprop	ortionate	Code V-UBI	General	Percentage
of related organization		(state or foreign	entity	(related, unrelated, lexcluded from tax under	income	end-of-year assets	alloca	itions?	amount in box	partner	ownership
		country)		sections 512-514)		233013	Yes	No	amount in box 20 of Schedule K-1 (Form 1065)	Yes N	
	1										
	1										
	1										
	1										
	1										
	1										
	1										
										\vdash	+
	-										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) (h) Share of end-of-year assets		Sec 512(l conti ent	ction b)(13) rolled tity?
		country)		,				Yes	No
									

Schedule R (Form 990) 2014

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1a

Yes No

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)				1b					
c Gift, grant, or capital contribution from related organization(s)				1c					
d Loans or loan guarantees to or for related organization(s)				1d					
e Loans or loan guarantees by related organization(s)				1e					
f Dividends from related organization(s)				1f					
g Sale of assets to related organization(s)				1g					
h Purchase of assets from related organization(s)				1h					
i Exchange of assets with related organization(s)									
j Lease of facilities, equipment, or other assets to related organization(s)									
k Lease of facilities, equipment, or other assets from related organization(s)									
I Performance of services or membership or fundraising solicitations for related organization(s)									
m Performance of services or membership or fundraising solicitations by related org									
n Sharing of facilities, equipment, mailing lists, or other assets with related organization									
Sharing of paid employees with related organization(s)				10					
p Reimbursement paid to related organization(s) for expenses									
q Reimbursement paid by related organization(s) for expenses				1q					
s Other transfer of cash or property from related organization(s)				1s					
2 If the answer to any of the above is "Yes," see the instructions for information on	who must complete the	nis line, including covered relat	ionships and transaction thresholds.						
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amoun	t involved					
(1)									
(2)									
(3)									
(4)									
(F)									
(5)	+								
(6)									
132163 08-14-14	59		Schedu	ıle R (Form 9	90) 2014				
			School		, -0 1 7				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	Are a partners 501(c orgs)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners	ali s sec.	Share of	Share of	Disp	ropor-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera	l or Percentag
of entity		(state or foreign	(related, unrelated, leveluded from tax under	501(c)(3)	total	end-of-year	alloca	nate itions?	amount in box 20	partn	r? ownersh
		country)	sections 512-514)	Yes	Nο	income	assets	Vac	No	(Form 1065)	Yes	10
			,	163	140			163	INO	,	1631	<u>'</u>
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Part VII	Supplemental Information
	Provide additional information for responses to questions on Schedule R (see instructions).

Department of the Treasury Internal Revenue Service

Return by a U.S. Transferor of Property

to a Foreign Corporation

▶ Information about Form 926 and its separate instructions is at www.irs.gov/form926. ► Attach to your income tax return for the year of the transfer or distribution.

OMB No. 1545-0026

Attachment Sequence No. **128**

Par	t I U.S. Transferor Information (see instructions)				
Name	e of transferor	Identifying number (see instructions)			
	SOCIATION OF THE GRADUATES OF THE				
UN	ITED STATES MILITARY ACADEMY	1	4-12607	763	
	If the transferor was a corporation, complete questions 1a through 1d.				
	If the transfer was a section 361(a) or (b) transfer, was the transferor controlled (under section 368(c)) by 5 or				
	fewer domestic corporations?		Yes	X No	
	Did the transferor remain in existence after the transfer?		X Yes	└── No	
	If not, list the controlling shareholder(s) and their identifying number(s):				
•	Controlling shareholder	Identify	ing number		
	If the transferor was a member of an affiliated group filing a consolidated return, was it the parent corporation of the name and employer identification number (EIN) of the parent corporation:	n?	Yes	X No	
	Name of parent corporation	EIN of pare	ent corporati	on	
d	Have basis adjustments under section 367(a)(5) been made?		Yes	X No	
	If the transferor was a partner in a partnership that was the actual transferor (but is not treated as such under	er section 3	367), comple	te	
	questions 2a through 2d. List the name and EIN of the transferor's partnership:				
	Name of partnership	EIN of	partnership		
b	Did the partner pick up its pro rata share of gain on the transfer of partnership assets?		Yes	□ No	
	Is the partner disposing of its entire interest in the partnership?		Yes	☐ No	
	Is the partner disposing of an interest in a limited partnership that is regularly traded on an established				
	securities market?		Yes	☐ No	
Par	Transferee Foreign Corporation Information (see instructions)				
3	Name of transferee (foreign corporation)	4a Iden	tifying numb	er, if any	
	ATHERLOW OFFSHORE FUND I LTD.				
	Address (including country) W BAY ROAD	4b Refe	rence ID num	ber	
	ND CAYMAN, KY1-1204 CAYMAN ISLANDS	1000			
6 CJ	Country code of country of incorporation or organization				
7	Foreign law characterization (see instructions)				
	PRPORATION			v	
	Is the transferee foreign corporation a controlled foreign corporation?		Yes COC /F	X No	
LHA 424531 05-01-1	, , , , , , , , , , , , , , , , , , ,		Form 926 (F	Rev. 12-2013)	

Type of	(a) Date of	(b) Description of	(c) Fair market value on	(d) Cost or other	(e) Gain recognized on						
property	transfer	property	date of transfer	basis	transfer						
Cash	05/01/2014		1,000,000.								
Stock and											
securities											
Installment obligations,											
account receivables or											
similar property											
Foreign currency or other											
property denominated in											
foreign currency											
Inventory											
•											
Assets subject to											
depreciation recapture											
(see Temp. Regs. sec.											
1.367(a)-4T(b))											
Tangible property used in											
trade or business not listed											
under another category											
under another category					_						
Intongible											
Intangible											
property											
Donas de la la casa d											
Property to be leased											
(as described in final											
and temp. Regs. sec.											
1.367(a)-4(c))											
Property to be sold											
(as described in											
Temp. Regs. sec.											
1.367(a)-4T(d))											
Transfers of oil and gas											
working interests (as											
described in Temp.											
Regs. sec. 1.367(a)-4T(e))											
Other property											
Supplemental Inform	Supplemental Information Required To Be Reported (see instructions):										

Part IV Additional Information Regarding Transfer of Property (see instructions)

9	Enter the transferor's interest in the foreign transferee corporation before and after the transfer:		
	(a) Before3386 % (b) After3780 %		
10	Type of nonrecognition transaction (see instructions) ▶ IRC SEC 351		
11 a b	Indicate whether any transfer reported in Part III is subject to any of the following: Gain recognition under section 904(f)(3) Gain recognition under section 904(f)(5)(F)		X No X No X No
	Recapture under section 1503(d) Exchange gain under section 987		X No
12	Did this transfer result from a change in the classification of the transferee to that of a foreign corporation?	Yes	X No
13	Indicate whether the transferor was required to recognize income under final and Temporary Regulations sections		
а	1.367(a)-4 through 1.367(a)-6 for any of the following: Tainted property	Yes	X No
b	Depreciation recapture		X No
	Branch loss recapture	Yes	X No
d	Any other income recognition provision contained in the above-referenced regulations	Yes	X No
14	Did the transferor transfer assets which qualify for the trade or business exception under section 367(a)(3)?	Yes	X No
15 a	Did the transferor transfer foreign goodwill or going concern value as defined in Temporary Regulations section 1.367(a)-1T(d)(5)(iii)?	Yes	X No
b	If the answer to line 15a is "Yes," enter the amount of foreign goodwill or going concern value transferred ▶ \$		
16	Was cash the only property transferred?	X Yes	☐ No
17 a	Was intangible property (within the meaning of section 936(h)(3)(B)) transferred as a result of the transaction?	Yes	X No
b	If "Yes," describe the nature of the rights to the intangible property that was transferred as a result of the transaction:		

Form **926** (Rev. 12-2013)

Department of the Treasury Internal Revenue Service

Return by a U.S. Transferor of Property

to a Foreign Corporation

▶ Information about Form 926 and its separate instructions is at www.irs.gov/form926. ▶ Attach to your income tax return for the year of the transfer or distribution.

OMB No. 1545-0026

Attachment Sequence No. **128**

Part I U.S. Transferor Information (see instructions)				
Name of transferor	Identifying number (see instructions)			
ASSOCIATION OF THE GRADUATES OF THE UNITED STATES MILITARY ACADEMY		14-	1260'	763
1 If the transferor was a corporation, complete questions 1a through 1d.				
a If the transfer was a section 361(a) or (b) transfer, was the transferor controlled (under section 36			1	₹
fewer domestic corporations?			Yes	X No
b Did the transferor remain in existence after the transfer?		X	Yes	└── No
If not, list the controlling shareholder(s) and their identifying number(s):				
Controlling shareholder		Identifying	number	
c If the transferor was a member of an affiliated group filing a consolidated return, was it the paren	t corporation	?	Yes	X No
If not, list the name and employer identification number (EIN) of the parent corporation:		N - 6 1		
Name of parent corporation	E11	N of parent o	orporati	ion
d Have basis adjustments under section 367(a)(5) been made?			Yes	X No
2 If the transferor was a partner in a partnership that was the actual transferor (but is not treated a	s such under	section 367),	comple	te
questions 2a through 2d. a List the name and EIN of the transferor's partnership:				
a List the name and the transferor's partnership.				
Name of partnership		EIN of parti	nership	
b Did the partner pick up its pro rata share of gain on the transfer of partnership assets?			Yes	☐ No
c Is the partner disposing of its entire interest in the partnership?		L	Yes	└── No
d Is the partner disposing of an interest in a limited partnership that is regularly traded on an estab	lished		7	
securities market?		L	Yes	No
Part II Transferee Foreign Corporation Information (see instructions)				
3 Name of transferee (foreign corporation)		4a Identifyir	ig numb	er, if any
ABS OFFSHORE SPC				_
5 Address (including country) UGLAND HOUSE		4b Referenc	e ID num	ıber
GRAND CAYMAN, KY1-1104 CAYMAN ISLANDS		1010		
6 Country code of country of incorporation or organization		1010		
CJ				
7 Foreign law characterization (see instructions) CORPORATION				
8 Is the transferee foreign corporation a controlled foreign corporation?	······		Yes	X No
LHA For Paperwork Reduction Act Notice, see separate instructions. 424531 05-01-14		Fo	rm 926 (I	Rev. 12-2013)

Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis	(e) Gain recognized on transfer
Cash	05/01/2014		900,000.		
Stock and					
securities					
Installment obligations,					
account receivables or					
similar property					
,					
Foreign currency or other					
property denominated in					
foreign currency					
,					
Inventory					
•					
Assets subject to					
depreciation recapture					
(see Temp. Regs. sec.					
1.367(a)-4T(b))					
Tangible property used in					
trade or business not listed					
under another category					
Intangible					
property					
, , ,					
Property to be leased					
(as described in final					
and temp. Regs. sec.					
1.367(a)-4(c))					
Property to be sold					
(as described in					
Temp. Regs. sec.					
1.367(a)-4T(d))					
Transfers of oil and gas					
working interests (as					
described in Temp.					
Regs. sec. 1.367(a)-4T(e))					
<u>g</u>					
Other property					
Supplemental Inform	ation Required [·]	To Be Reported (see inst	tructions):		

Part IV Additional Information Regarding Transfer of Property (see instructions)

9	Enter the transferor's interest in the foreign transferee corporation before and after the transfer:			
	(a) Before7259 % (b) After8073 %			
10	Type of nonrecognition transaction (see instructions) ▶ IRC SEC 351			
11 a b c d	Indicate whether any transfer reported in Part III is subject to any of the following: Gain recognition under section 904(f)(3) Gain recognition under section 904(f)(5)(F) Recapture under section 1503(d) Exchange gain under section 987	Yes Yes	X No X No X No X No	
12	Did this transfer result from a change in the classification of the transferee to that of a foreign corporation?	Yes	X No	
b c d 14 15 a	Indicate whether the transferor was required to recognize income under final and Temporary Regulations sections 1.367(a)-4 through 1.367(a)-6 for any of the following: Tainted property Depreciation recapture Branch loss recapture Any other income recognition provision contained in the above-referenced regulations Did the transferor transfer assets which qualify for the trade or business exception under section 367(a)(3)? Did the transferor transfer foreign goodwill or going concern value as defined in Temporary Regulations section 1.367(a)-1T(d)(5)(iii)? If the answer to line 15a is "Yes," enter the amount of foreign goodwill or going concern value transferred ▶ \$	Yes Yes Yes Yes Yes	X No X No X No X No X No	
16	Was cash the only property transferred?	X Yes	☐ No	
17 a	Was intangible property (within the meaning of section 936(h)(3)(B)) transferred as a result of the transaction?	Yes	X No	
b	If "Yes," describe the nature of the rights to the intangible property that was transferred as a result of the transaction:			

Form 926 (Rev. 12-2013)

Department of the Treasury Internal Revenue Service

Return by a U.S. Transferor of Property

to a Foreign Corporation

▶ Information about Form 926 and its separate instructions is at www.irs.gov/form926. ▶ Attach to your income tax return for the year of the transfer or distribution.

OMB No. 1545-0026

Attachment Sequence No. **128**

Part I U.S. Transferor Information (see instructions)					
Name of transferor ASSOCIATION OF THE GRADUATES OF THE			Identifying number (see instructions)		
UNITED STATES MILITARY ACADEMY	14-1260763				
 1 If the transferor was a corporation, complete questions 1a through 1d. a If the transfer was a section 361(a) or (b) transfer, was the transferor controlled (under section 368(c)) by fewer domestic corporations? b Did the transferor remain in existence after the transfer? If not, list the controlling shareholder(s) and their identifying number(s): 			, -	X No No	
Controlling shareholder	Iden	itifying numl	oer		
c If the transferor was a member of an affiliated group filing a consolidated return, was it the parent corpor If not, list the name and employer identification number (EIN) of the parent corporation:	ation?	Ye	s L	X No	
Name of parent corporation	EIN of p	parent corpo	ration		
d Have basis adjustments under section 367(a)(5) been made?		Yes	s [X No	
 2 If the transferor was a partner in a partnership that was the actual transferor (but is not treated as such a questions 2a through 2d. a List the name and EIN of the transferor's partnership: 	under secti	on 367), con	nplete		
Name of partnership	EIN	of partnersh	nip		
 b Did the partner pick up its pro rata share of gain on the transfer of partnership assets? c Is the partner disposing of its entire interest in the partnership? 				No No	
d Is the partner disposing of an interest in a limited partnership that is regularly traded on an established			_		
Part II Transferee Foreign Corporation Information (see instructions)	<u></u>		s L	No	
3 Name of transferee (foreign corporation)	4a lo	dentifying nu	ımber,	if any	
YORK INVESTMENT LIMITED					
5 Address (including country) C/O GOLDMAN SACHS (CAYMAN) TRUST LTD, 45 MARKET ST		leference ID r	number	•	
GRAND CAYMAN, KY1-1103 CAYMAN ISLANDS 6 Country code of country of incorporation or organization	10	<u>4</u> U			
BF					
7 Foreign law characterization (see instructions) CORPORATION					
8 Is the transferee foreign corporation a controlled foreign corporation?		Ye		X No	
LHA For Paperwork Reduction Act Notice, see separate instructions. 424531 05-01-14		Form 92	26 (Rev	. 12-2013)	

Form 926 (Rev. 12-2013) ASSOCIATION OF THE GRADUATES OF THE UNITED ST 14-1260763 Page 2 Part III Information Regarding Transfer of Property (see instructions) (a) (b) (c) (d) (e) Type of Date of Description of Fair market value on Cost or other Gain recognized on property date of transfer transfer property basis transfer 04/01/2014 3,500,000. Cash Stock and securities Installment obligations, account receivables or similar property Foreign currency or other property denominated in foreign currency Inventory Assets subject to depreciation recapture (see Temp. Regs. sec. 1.367(a)-4T(b)) Tangible property used in trade or business not listed under another category Intangible property Property to be leased (as described in final and temp. Regs. sec. 1.367(a)-4(c)) Property to be sold (as described in Temp. Regs. sec. 1.367(a)-4T(d)) Transfers of oil and gas working interests (as described in Temp. Regs. sec. 1.367(a)-4T(e))

Supplemental Information Required To Be Reported (see instructions):				

Other property

Part IV | Additional Information Regarding Transfer of Property (see instructions)

9	Enter the transferor's interest in the foreign transferee corporation before and after the transfer:		
	(a) Before0000 % (b) After1124 %		
10	Type of nonrecognition transaction (see instructions) ▶ IRC SEC 351		
11	Indicate whether any transfer reported in Part III is subject to any of the following:		
а	Gain recognition under section 904(f)(3)	Yes	X No
b	Gain recognition under section 904(f)(5)(F)	Yes	X No
С	Recapture under section 1503(d)	Yes	X No
d	Exchange gain under section 987	Yes	X No
12	Did this transfer result from a change in the classification of the transferee to that of a foreign corporation?	Yes	X No
13	Indicate whether the transferor was required to recognize income under final and Temporary Regulations sections		
	1.367(a)-4 through 1.367(a)-6 for any of the following:		
а	Tainted property	Yes	X No
b	Depreciation recapture	Yes	X No
С	Branch loss recapture	Yes	X No
d	Any other income recognition provision contained in the above-referenced regulations	Yes	X No
14	Did the transferor transfer assets which qualify for the trade or business exception under section 367(a)(3)?	Yes	X No
15 a	Did the transferor transfer foreign goodwill or going concern value as defined in Temporary Regulations section 1.367(a)-1T(d)(5)(iii)?	Yes	X No
b	If the answer to line 15a is "Yes," enter the amount of foreign goodwill or going concern value transferred ▶ \$		
16	Was cash the only property transferred?	X Yes	☐ No
17 a	Was intangible property (within the meaning of section 936(h)(3)(B)) transferred as a result of the transaction?	Yes	X No
b	If "Yes," describe the nature of the rights to the intangible property that was transferred as a result of the transaction:		

Form **926** (Rev. 12-2013)

Department of the Treasury Internal Revenue Service

Return by a U.S. Transferor of Property

to a Foreign Corporation

▶ Information about Form 926 and its separate instructions is at www.irs.gov/form926. Attach to your income tax return for the year of the transfer or distribution.

OMB No. 1545-0026

Attachment Sequence No. **128**

Part I U.S. Transferor Information (see instructions)	-		
Name of transferor	Identifying number (see instructions)		
ASSOCIATION OF THE GRADUATES OF THE	(,		
UNITED STATES MILITARY ACADEMY	14-1260763		
1 If the transferor was a corporation, complete questions 1a through 1d.			
a If the transfer was a section 361(a) or (b) transfer, was the transferor controlled (under section 368(c)) by 5 or			
fewer domestic corporations?	Yes X No		
b Did the transferor remain in existence after the transfer?			
If not, list the controlling shareholder(s) and their identifying number(s):			
- Thou, not the controlling charefulation dentitying number(c).			
Controlling shareholder	dentifying number		
c If the transferor was a member of an affiliated group filing a consolidated return, was it the parent corporation?	Yes X No		
If not, list the name and employer identification number (EIN) of the parent corporation:			
Name of parent corporation EIN	of parent corporation		
d Have basis adjustments under section 367(a)(5) been made?	Yes X No		
2 If the transferor was a partner in a partnership that was the actual transferor (but is not treated as such under s	ection 367), complete		
questions 2a through 2d.			
a List the name and EIN of the transferor's partnership:			
Name of worth suchin	FINI of a cutacauchia		
Name of partnership	EIN of partnership		
b Did the partner pick up its pro rata share of gain on the transfer of partnership assets?	Yes No		
c Is the partner disposing of its entire interest in the partnership?	Yes No		
d Is the partner disposing of an interest in a limited partnership that is regularly traded on an established			
securities market?	Yes No		
Part II Transferee Foreign Corporation Information (see instructions)			
3 Name of transferee (foreign corporation) 46	a Identifying number, if any		
YORK CREDIT OPPORTUNITIES UNIT TRUST			
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	b Reference ID number		
ROYAL BANK HOUSE, 24 SHEDDEN RD, 4TH FL			
GEORGETOWN, GRAND CAYMAN KY1-1110 CAYMAN ISLANDS	1040		
6 Country code of country of incorporation or organization			
CJ			
7 Foreign law characterization (see instructions)			
UNIT TRUST			
8 Is the transferee foreign corporation a controlled foreign corporation?	Yes X No		
LHA For Paperwork Reduction Act Notice, see separate instructions.	Form 926 (Rev. 12-2013)		
424531 05-01-14			

Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis	(e) Gain recognized on transfer	
Cash	04/01/2014		3,500,000.			
Stock and						
securities						
Installment obligations,						
account receivables or						
similar property						
Foreign currency or other						
property denominated in						
foreign currency						
Inventory						
Assets subject to						
depreciation recapture						
(see Temp. Regs. sec. 1.367(a)-4T(b))						
Tangible property used in						
trade or business not listed						
under another category						
under another eategory						
Intangible						
property						
,						
Property to be leased						
(as described in final						
and temp. Regs. sec.						
1.367(a)-4(c))						
Property to be sold						
(as described in						
Temp. Regs. sec.						
1.367(a)-4T(d))						
Transfers of oil and gas						
working interests (as						
described in Temp.						
Regs. sec. 1.367(a)-4T(e))						
Other property						
Supplemental Information Required To Be Reported (see instructions):						

Form 926 (Rev. 12-2013) ASSOCIATION OF THE GRADUATES OF THE UNITED ST 14-1260763

Part IV | Additional Information Regarding Transfer of Property (see instructions)

9	Enter the transferor's interest in the foreign transferee corporation before and after the transfer:		
	(a) Before0000 % (b) After0979 %		
10	Type of nonrecognition transaction (see instructions) ▶ IRC SEC 351		
11 a b	Indicate whether any transfer reported in Part III is subject to any of the following: Gain recognition under section 904(f)(3) Gain recognition under section 904(f)(5)(F)	Yes Yes	X No X No
c d	Recapture under section 1503(d) Exchange gain under section 987	Yes Yes	X No X No
12	Did this transfer result from a change in the classification of the transferee to that of a foreign corporation?	Yes	X No
13	Indicate whether the transferor was required to recognize income under final and Temporary Regulations sections 1.367(a)-4 through 1.367(a)-6 for any of the following:		
а	Tainted property	Yes	X No
b	Depreciation recapture	Yes	X No
С	Branch loss recapture	Yes	X No
d	Any other income recognition provision contained in the above-referenced regulations	Yes	X No
14	Did the transferor transfer assets which qualify for the trade or business exception under section 367(a)(3)?	Yes	X No
15 a	Did the transferor transfer foreign goodwill or going concern value as defined in Temporary Regulations section 1.367(a)-1T(d)(5)(iii)?	Yes	X No
b	If the answer to line 15a is "Yes," enter the amount of foreign goodwill or going concern value transferred ▶ \$		
16	Was cash the only property transferred?	X Yes	☐ No
17 a	Was intangible property (within the meaning of section 936(h)(3)(B)) transferred as a result of the transaction?	Yes	X No
b	If "Yes," describe the nature of the rights to the intangible property that was transferred as a result of the transaction:		

Form **926** (Rev. 12-2013)